Final National Example's DE Phase 1 Content Strategy Readout

March 30, 2017

Agenda

- 1. Vision & Overview
- 2. Content & Taxonomy Audit
- 3. Content Recommendations
 - Core Content Recommendations
 - Trade Marketing & Sponsored Content
- 4. Content Activation: Page-Level Content Strategies
- 5. Content Model
- 6. Taxonomy
- 7. Governance Model
 - Content Governance Structure
 - Content Lifecycle & Reviews
- 8. Editorial Guidelines
- 9. Next Steps

Operationalizing a content strategy

Inventoried client and intranet site Classifies all content by type and serves as the basis for future evaluations content to surface content types Prepares content recommendations and gap analysis Model all of the elements within each Defines digital structure to "liquefy" and create new content in the systems (CMS and DAM) content type Create a taxonomy and tagging strategy Enables tagging of content to support search, personalization, display, filtering, and reuse Develop a metadata and tagging schema Organizes metadata required for each asset to support use cases Surfaces functional gaps to support lifecycle Identify high-level content business Ensures adherence to Editorial Guidelines and Voice & Tone process from authoring to archive Guides reorganization to support content publishing

Define the criteria for content evaluation and optimization

Design a governance model for the

content lifecycle

Allows content decisions to be informed by business needs

Aligns organizational functions around content lifecycle



Vision

CURRENT STATE

Product Data and Pricing

Library of Dynamic Content

Marketplace for Suppliers and Customers

Transactional Relationships

Trusted Resource for Industry Trends

Top-Down Sales Organization

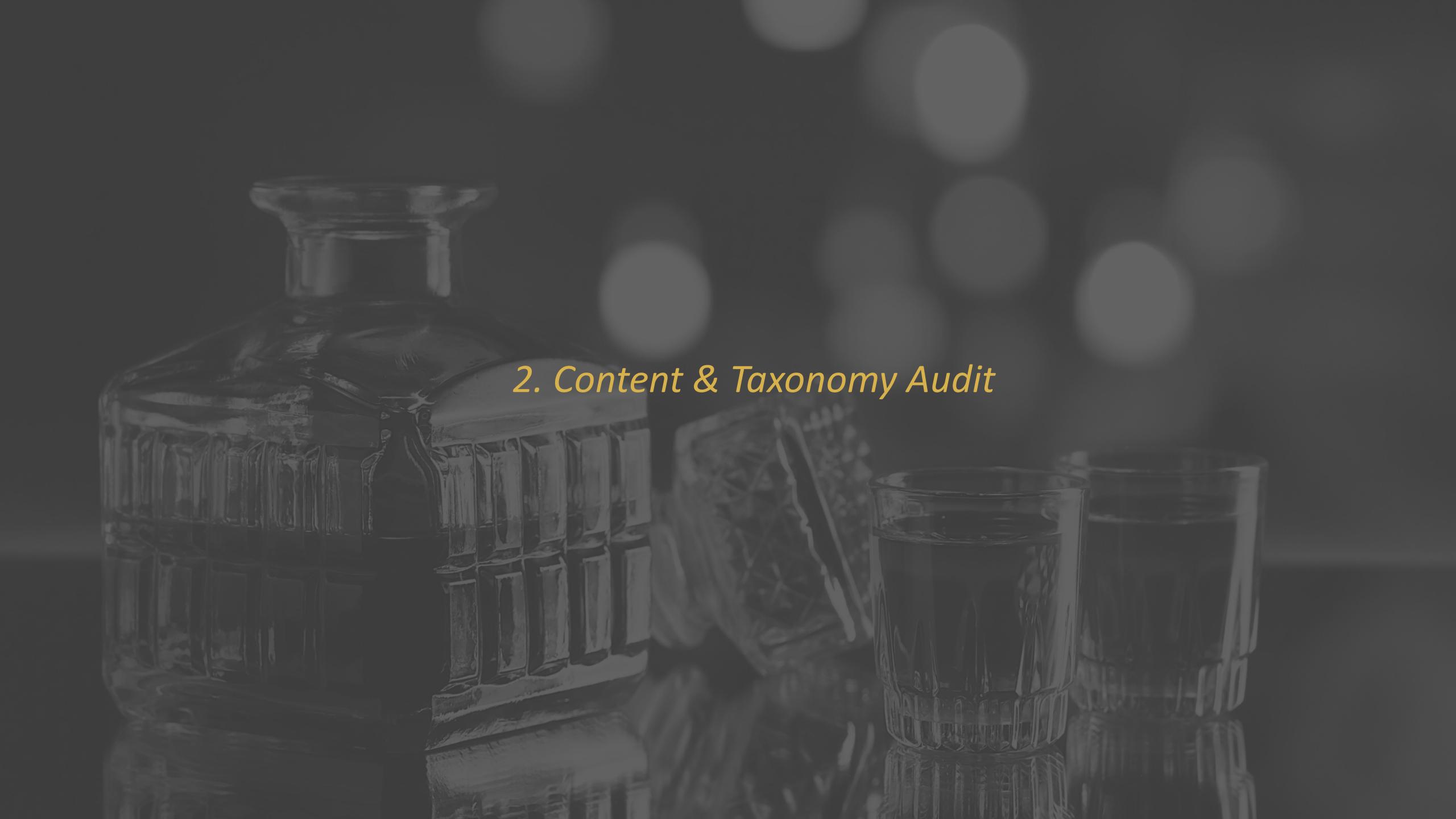
Promotional Platform for Alcohol Brands

What we've completed – supporting documentation

DELIVERABLES & OTHER ARTIFACTS

- Content Recommendations PDF
 - Content Recommendations PDF
- Conceptual Taxonomy
 - Taxonomy Visualizations PDF
 - Conceptual Content Model Taxonomy PDF
 - Taxonomy Workbook Excel Workbook
- Conceptual Content Model
 - Conceptual Content Model Taxonomy PDF
 - Content Model Diagrams PDF
 - Content Model Excel Workbook

- Supplier Portal Audit
 - Supplier Portal Audit –Excel Workbook
- Governance Model
 - Final Phase 1 Content Strategy Readout PDF
- Editorial Guidelines
 - Editorial Guidelines PDF
- Content Activation Strategy
 - Final Phase 1 Content Strategy Readout PDF



Operationalizing a content strategy – 1

and optimization

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What we reviewed

SITES

- National Example Corporate Site
- Our Wine Online
- Voyager
- SGNN
- Item Registry Portal
- CS360
- Third-Party Sources
- Competitive Sites
 - Drizly
 - Caskers
 - Wine.com
 - The Whiskey Exchange
 - Tasting Panel
 - Seven Fifty Newsletter

OTHER ARTIFACTS

- PIM Field List
- Item Registry User Template and Taxonomy
- Product Item Data Model
- Las Vegas Newsletters
- Pricing Books Online

What we observed – product/item metadata

- List of 100+ fields in PIM, 85 of which provided by suppliers via item registry
- Provides product attributes in key data categories such as:
 - Product/Item Details
 - o Pricing
 - Marketing Classification/Descriptors
 - Packaging
 - Logistics

Sheet 🔻	Column	Field Name	w	Field Description	Required 🔻	Field Type
PIM_LAYOUT	A	Item No		This is the unique key that will be used to identify your item in the SGWS Supplier Portal. A new Item Number will generate a new Item for your Catalog. An existing Item Number will update the Item in your Catalog.	Y	Text
PIM_LAYOUT	В	Supplier Product Number	9	The Supplier Product Number is an internal number or code your company uses to identify the product.		Text
PIM_LAYOUT	complete as space allows. Any reasonably knowledge individual should be able to read this description and exactly what the item is called. The Supplier Item Des		Enter the Supplier Item Description in this text field that is as complete as space allows. Any reasonably knowledgeable individual should be able to read this description and know exactly what the item is called. The Supplier Item Description should match what is printed on the label as closely as possible.	Y	Text	
PIM_LAYOUT	D	Label Brand		Enter the Label Brand for your item here. If the brand is new to your portfolio, please enter this in the Requested Label Brand field. One of Label Brand and Requested Label Brand must be populated.	Y	Text
PIM_LAYOUT	E	Requested Label Brand		If this brand is a new brand for your portfolio, enter the Brand Name here.		Text
PIM_LAYOUT	F	Producer	- 1	Enter the name of the Producer of the item as stated on the label. If the Producer is new to your portfolio, please enter NA - Not Applicable in this field.	Y	Text
PIM_LAYOUT	G	Proprietary/Fanciful Name		If applicable, enter any fanciful or proprietary names used on the label.		Text
PIM_LAYOUT	н	Category		The Category is a broad grouping into which the product falls. Please select the most appropriate Category for your item.	Y	LOV
PIM_LAYOUT	1	Class	A Class is a more specific definition of the product. Select the available option that best relates to the product.		Y	LOV

What we observed – product categorization hierarchies

Product Categories

 \circ CATEGORY \rightarrow CLASS \rightarrow SUB-CLASS \rightarrow VARIETAL (if category = wine OR material = grape)

Item

 \circ PRODUCT (Tier 1, Product Family w/ shared attributes) \rightarrow ITEM (Tier 2, Sellable Unit)

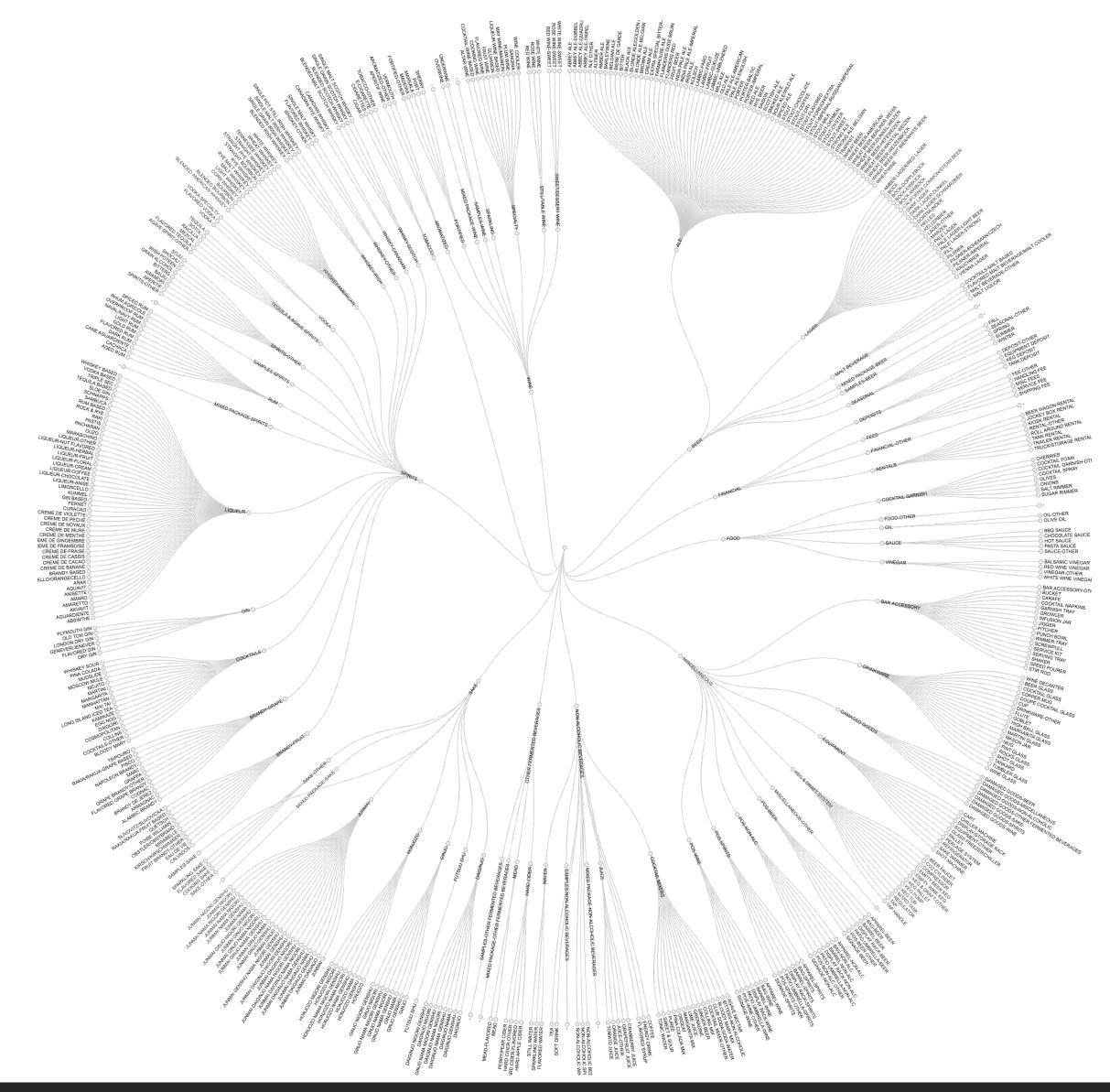
Geography

○ COUNTRY OF ORIGIN → REGION (state, province, etc.) → SUB-REGION → APPELLATION → VINEYARD (mainly applies to wine)

Packaging

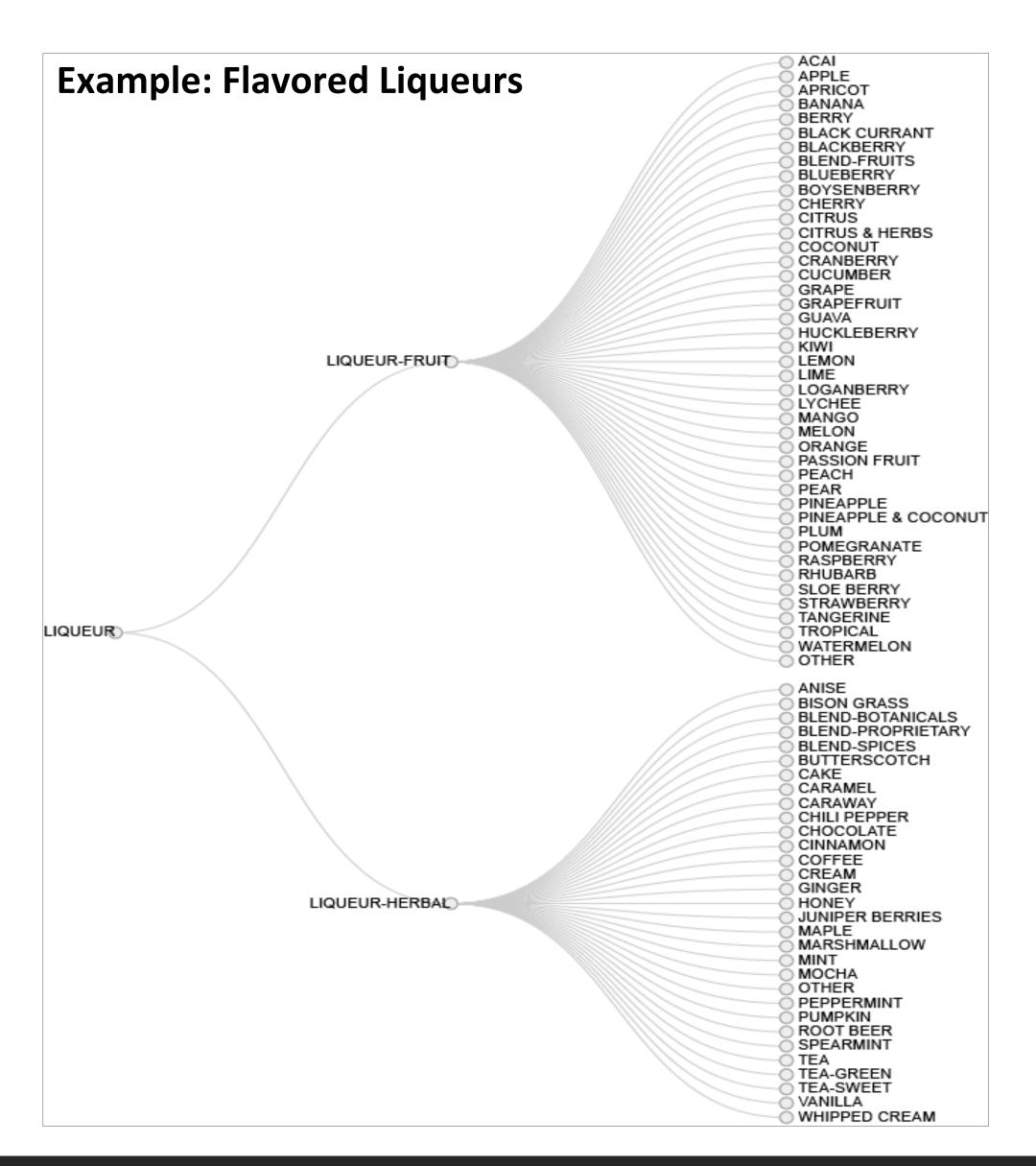
 \circ PALLET \rightarrow CASE \rightarrow INNER PACK \rightarrow BASE UNIT (bottle)

What we observed – controlled values



What we observed – controlled values

- PIM features 40 attribute categories with controlled value lists some of which are unique a specific category and some are universal
- For specific marketing classification categories, these controlled values are individually mapped to the primary product categorization. Categories include:
 - Flavor
 - Color
 - Material/Sub-Material
 - Varietal
- This can be leveraged for advanced or faceted search opportunities within an experience
 - Example: customer browses for fruit liqueurs but isn't sure which flavors are available



Review of potential third-party content sources

SOURCES

- Robert Parker Wine Advocate
 - Ratings/Reviews
 - Vintage Chart
- Whisky Advocate
 - Ratings/Reviews
 - Whisky 101 Instant Expert
- Wine Spectator
 - Ratings/Reviews
 - Vintage Charts
- **INTEGRATION OPTIONS**
- Manual
- Automated via XML RSS Feeds/API
- Automated w/ MDM storage

NOTE: We have to anticipate the possibility of a popular wine having up to 3-4 different reviews/tasting notes attached to it and allow for that flexibility in the UI

- Wine and Spirits Magazine
 - Reviews/Ratings
 - Tasting Notes
 - Recipes
- Tasting Panel
 - Reviews
 - Recipes
 - Features

Key gaps & opportunities

- PIM does not contain all the necessary user-facing content to support full e-commerce experience (long description, tasting notes, ratings/reviews, etc.). This information needs to be defined or sourced from third parties and/or suppliers
- Taxonomy needs to extend beyond just product categorization/classification:
 - Brand Taxonomy
 - Customer Taxonomy
 - Sales Taxonomy
- Content relationships need to be defined to understand cross-selling and deep-linking opportunities via connected via taxonomy
- Approach for any potential assets other than product assets such as banners, product family shots, etc., need to be defined:
 - Whether this is required for the experience
 - Whether these assets live in DAM or CMS Media Library

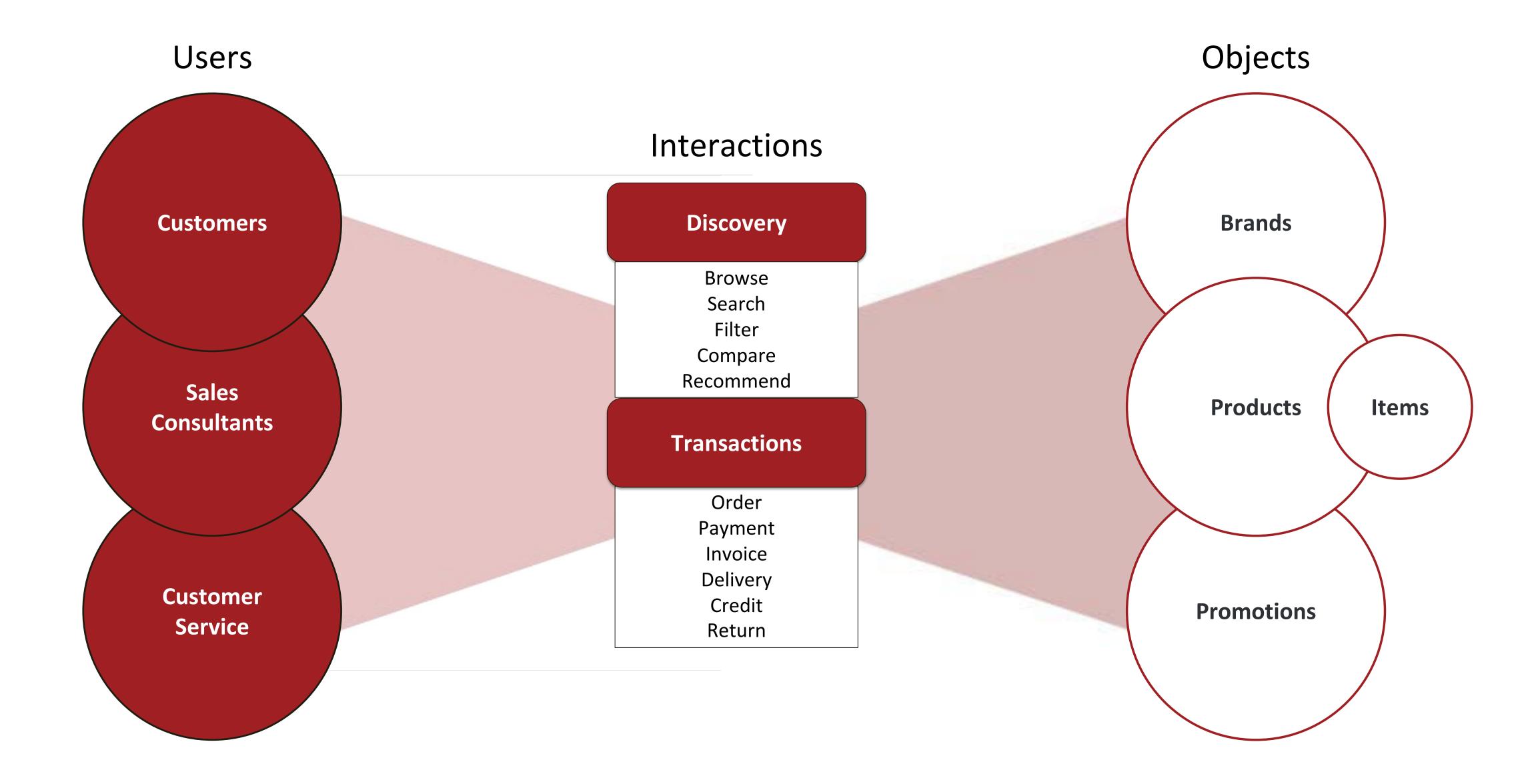
3. Content Strategy Recommendations

Operationalizing a content strategy: 2

Inventoried client and intranet site Classifies all content by type and serves as the basis for future evaluations content to surface content types Prepares content recommendations and gap analysis Model all of the elements within each Defines digital structure to "liquefy" and create new content in the systems (CMS and DAM) content type Create a taxonomy and tagging strategy Enables tagging of content to support search, personalization, display, filtering, and reuse Develop a metadata and tagging schema Organizes metadata required for each asset to support use cases Surfaces functional gaps to support lifecycle Identify high-level content business Ensures adherence to Editorial Guidelines and Voice & Tone process from authoring to archive Guides reorganization to support content publishing Design a governance model for the Aligns organizational functions around content lifecycle content lifecycle Define the criteria for content evaluation Allows content decisions to be informed by business needs and optimization

Core Content Recommendations

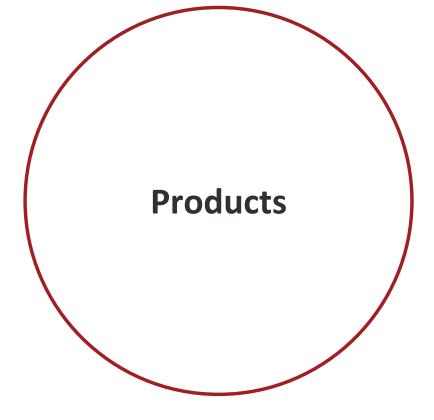
National Example's e-commerce content ecosystem



National Example's content marketing initiatives



Product detail content exploration



Primary Product Details

- Name
- Description
- Product Images
- Category Class Subclass
- Supplier Brand*
- ABV/Proof
- Flavor
- Base Unit Type
- Country of Origin Region
- Availability/Delivery Options
- Packaging Options (see item)
- . ••••

Marketing Descriptors

- Tasting Notes/Flavor Profiles
- Ratings/Reviews
- Recipes/Serving Guides*
- **Food Pairings**
- Promotions*
- Discount Codes
- Brand Info Banner, Ads, etc.
- -

Related Products

Related Products

- Products in Same Category
- Products in Same Geo
- Products in Same Brand

Complimentary Products

- Products in Different Category
 Recommended Products
- Customer Recs*
- Sales Recs*
- Best Seller Recs*

Search/Filter Facets:

- Category
- Region
- Brand (Distillery, Vineyard)*
- Price (bottle, case)
- Rating
- Size/Packaging
- Age/Vintage

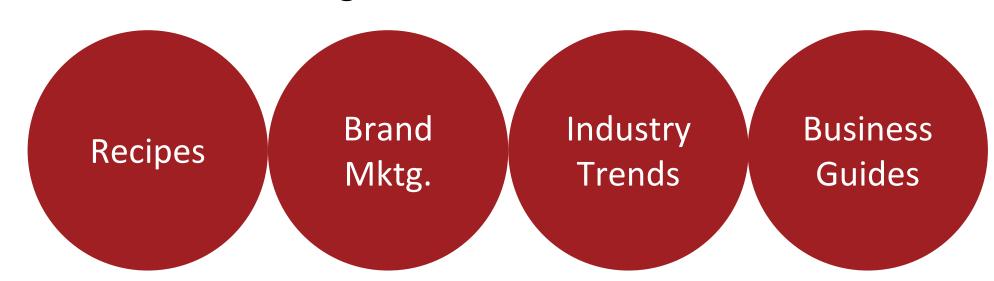
Items

Item Details

- Price (Per Bottle, Per Case)
- Size
- Item Availability
- Item Packing Unit Details

-

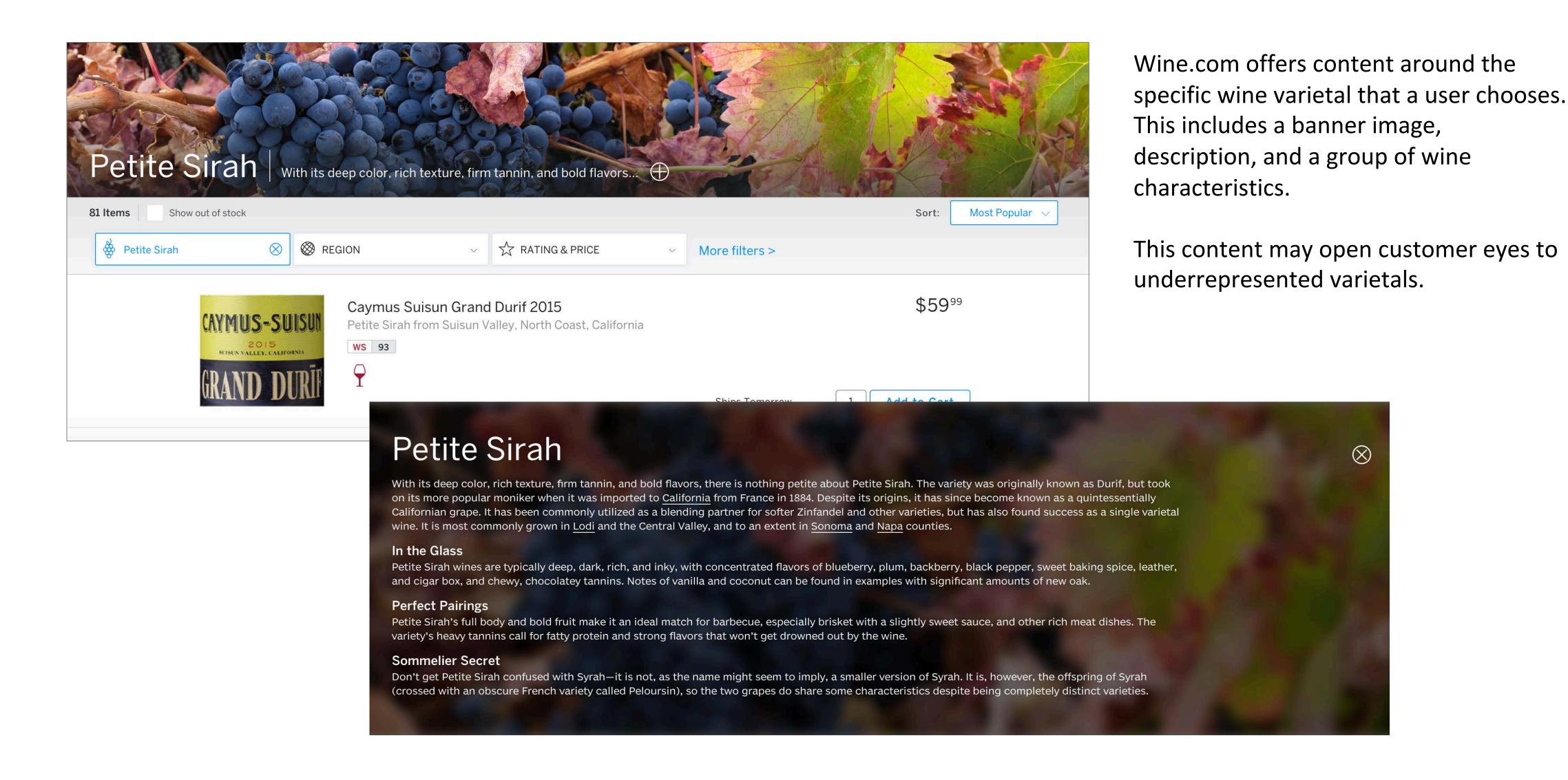
Content Marketing Areas



^{*} denotes a relationship to a potential content type or filter

21

Product content opportunity: category overview



Product content opportunity: browse/search by flavor



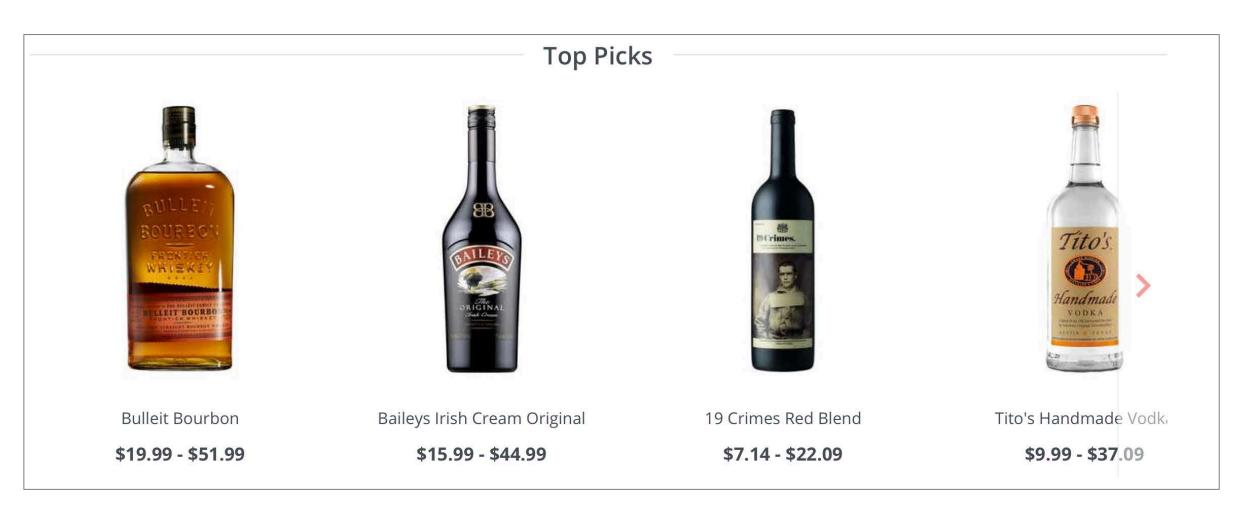
The Whisky Exchange allows users to search and filter whisky by flavor. This section also features guides and imagery to help consumers identify their own flavor profile.

This is an example of how to build useful content that supports a particular faceted navigation scheme. We need to think about the available attributes and whether or not there is an opportunity to develop content that helps a user understand and make a purchase.

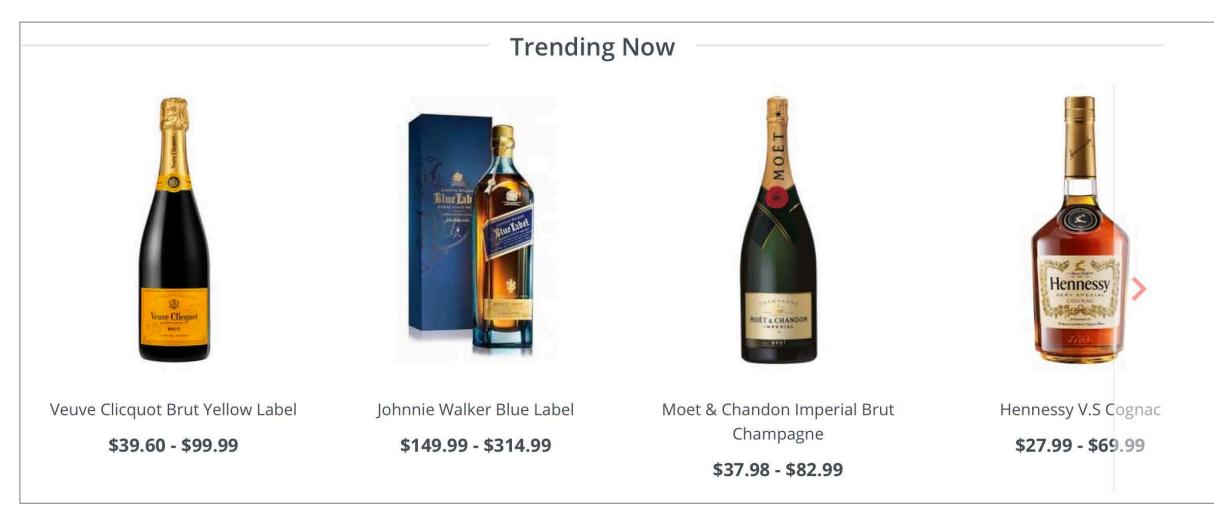


Product content opportunity: popular/recommended products

National Example's Top Picks for You



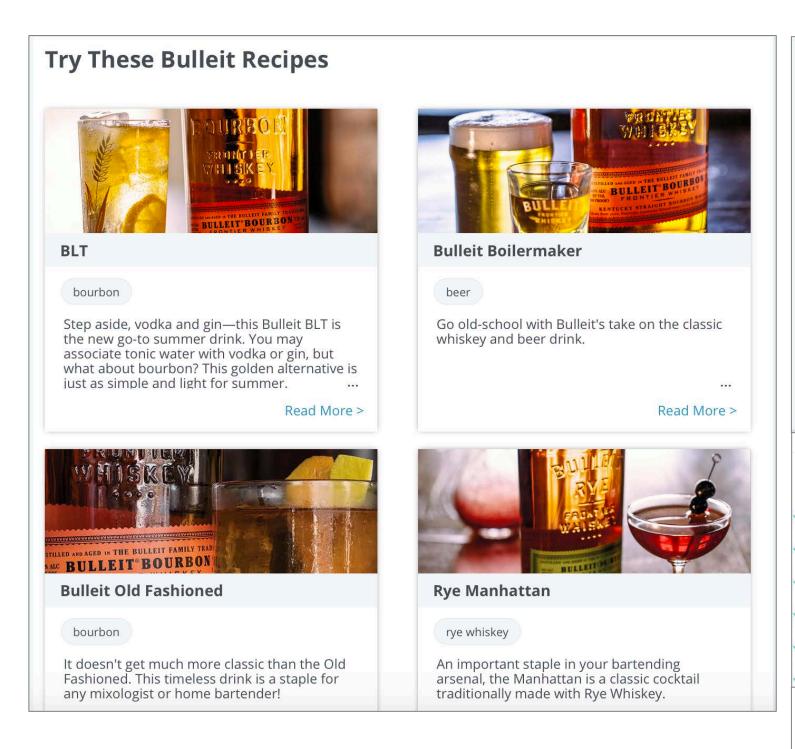
Popular – Purchase Data

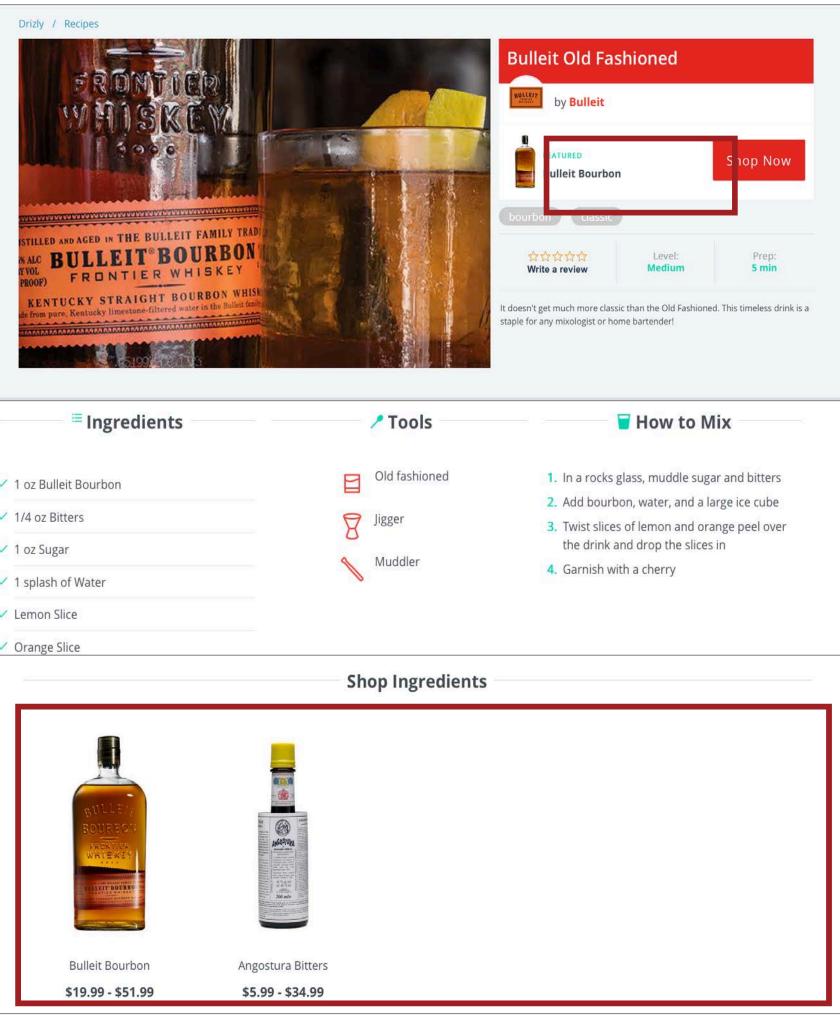


Online alcohol distributor and delivery service, Drizly has homepage modules that feature top picks and trending items.

This could be a huge differentiator for National Example's considering the large amount of purchasing data that can be leveraged as well as the sales force of consultants who are equipped to make strategic, customized recommendations.

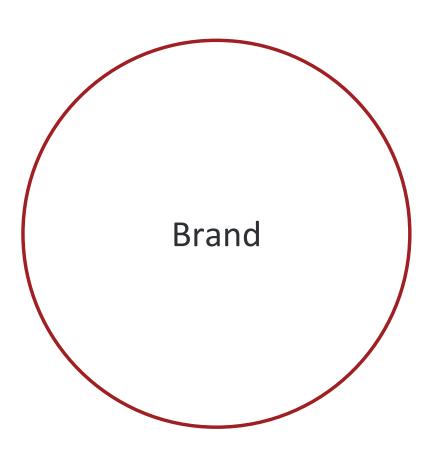
Product content opportunity: recipes with featured products





Drizly features recipes on their product pages. These recipes are provided by the supplier and highlight a specific product. It also links back to the shopping experience with a "Shop Ingredients" module.

Brand detail content exploration



Brand Details

- Brand Name
- Brand Logo
- Supplier
- Country of Origin
- Appellation-Vineyard
- Short Description
- Brand Story/Features
- Relevant Product Categories

Brand Marketing

- Brand Banner Images
- Product Glamour Shots
- Video Advertisements

Product/Promotion* Listing

- Products*
- Promotions/Discounts*

Search/Filter:

- Product Category
- Sort A − Z
- Popularity*

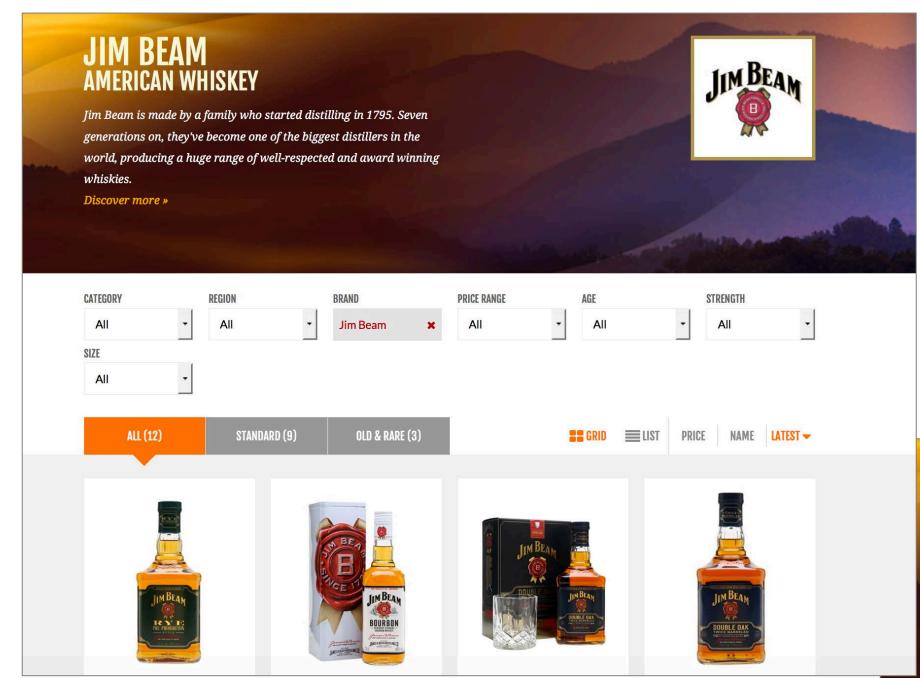
Content Marketing Areas



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^{*} denotes a relationship to a potential content type or filter

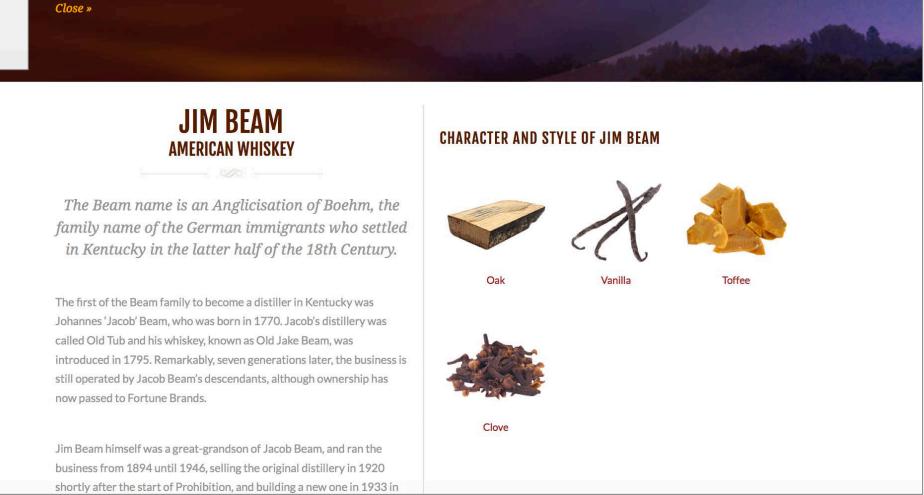
Brand content opportunity: brand landing page



The Whiskey Exchange features brand landing pages that display all of the products associated with that brand. It also features the descriptive background and history that helps inform customers of the brand's story.

Not only does this proposition help the customer discover new information about the brands they purchase, it also helps position brands and their associated products on the platform.

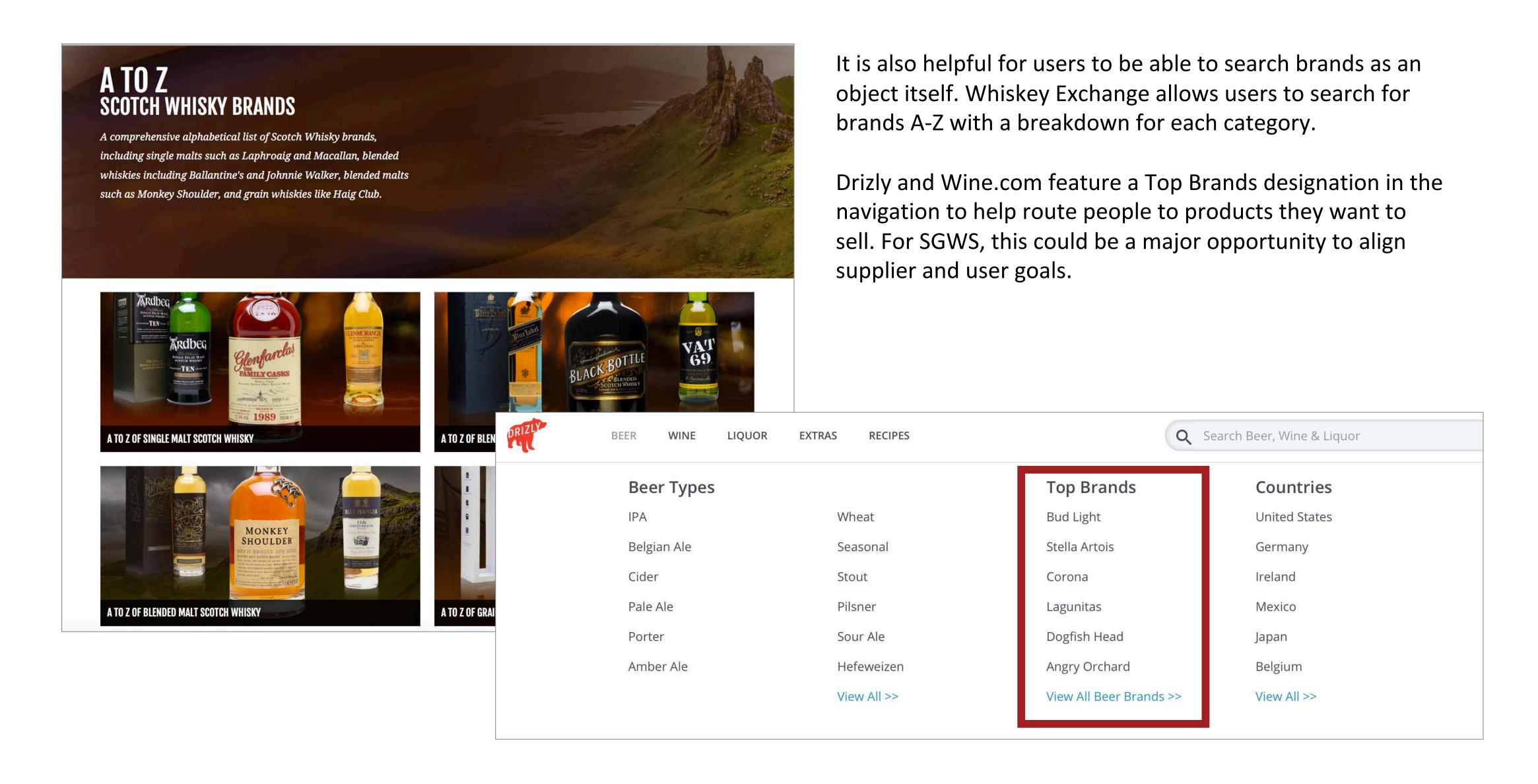
JIM BEAM



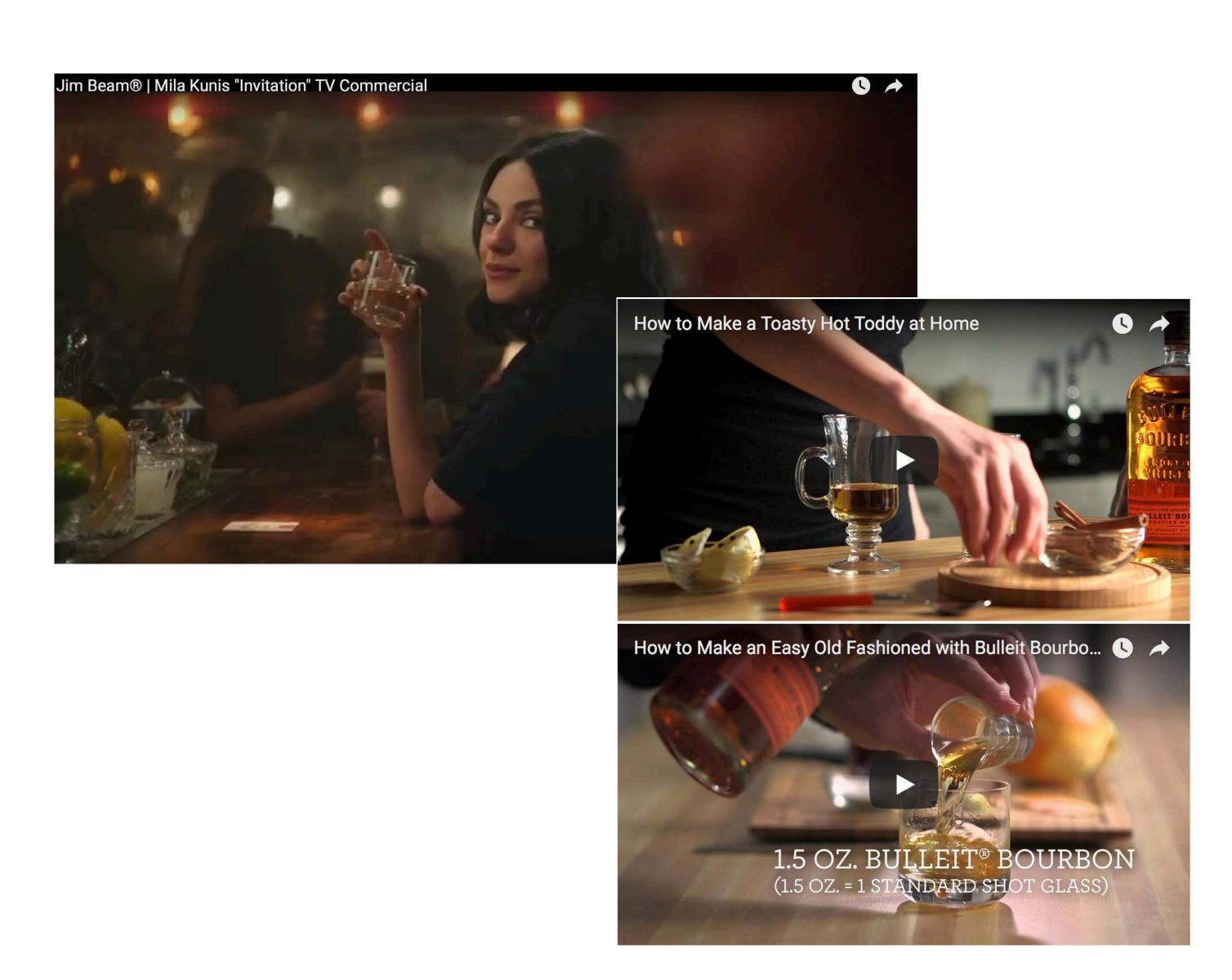
JIM BEAM

Jim Beam is made by a family who started distilling in 1795. Seven generations on, they've become one of the biggest distillers in the world, producing a huge range of well-respected and award winning

Brand content opportunity: brand search/discovery



Brand content opportunity: brand videos



Incorporating brand videos into the experience is also a possibility considering some of the suppliers you work with are already pushing this content on other channels.

Even if the video is a commercial, in the experience, it would work as additional product content which the user can choose to engage with or not.

Promotion detail content exploration



Promotion Details

- Promotion Number
- Promotion Name
- Promotion Short Description
- Promotion Image (optional)
- Discount Code
- Start Date*
- End Date*

Product Options

- Item Number
- Case/Bottle Quantity
- Size
- **Current Inventory**

Discount Pricing

- Original Price Bottle, Case
- Discount Amount
- Discounted Price Bottle,Case
- Total Savings Percentage,\$\$

Search/Filter:

- Product Category
- Ending Soon
- Popularity
- Discount % Size

Content Marketing Areas



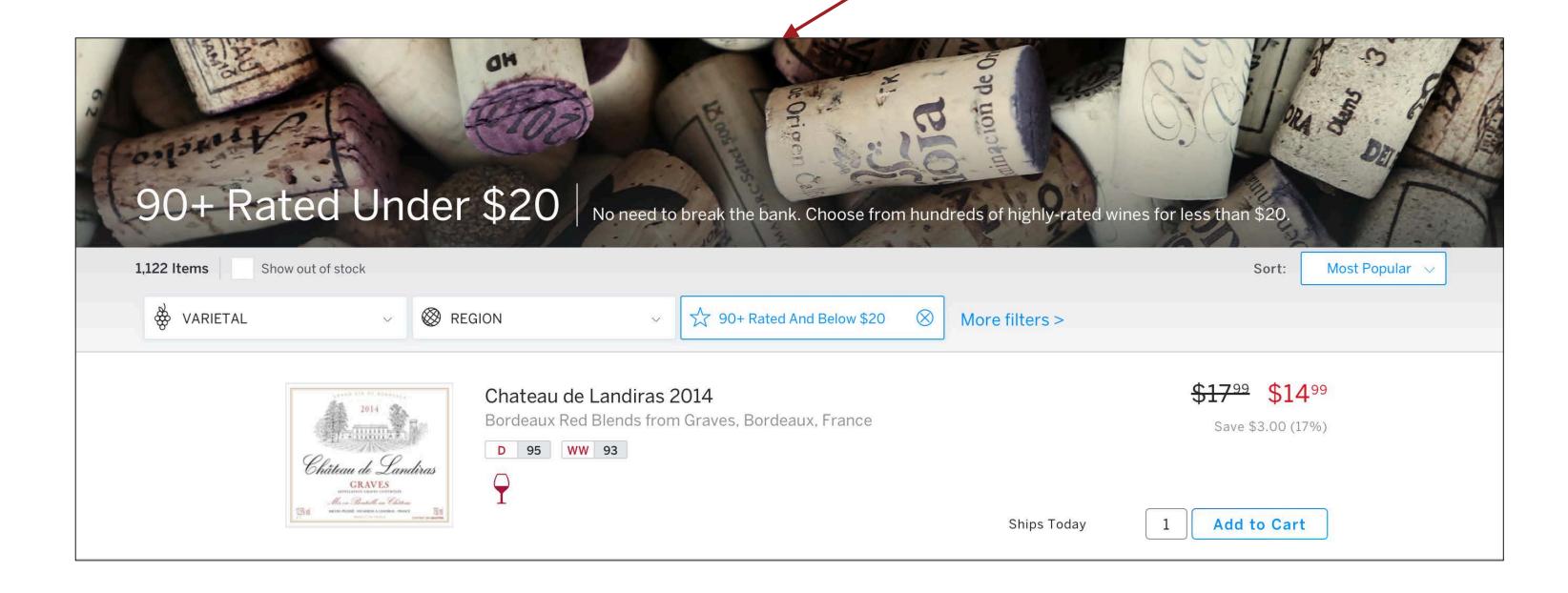
^{*} denotes a relationship to a potential content type or filter

Promotion content opportunity: highlighted promotions/deals

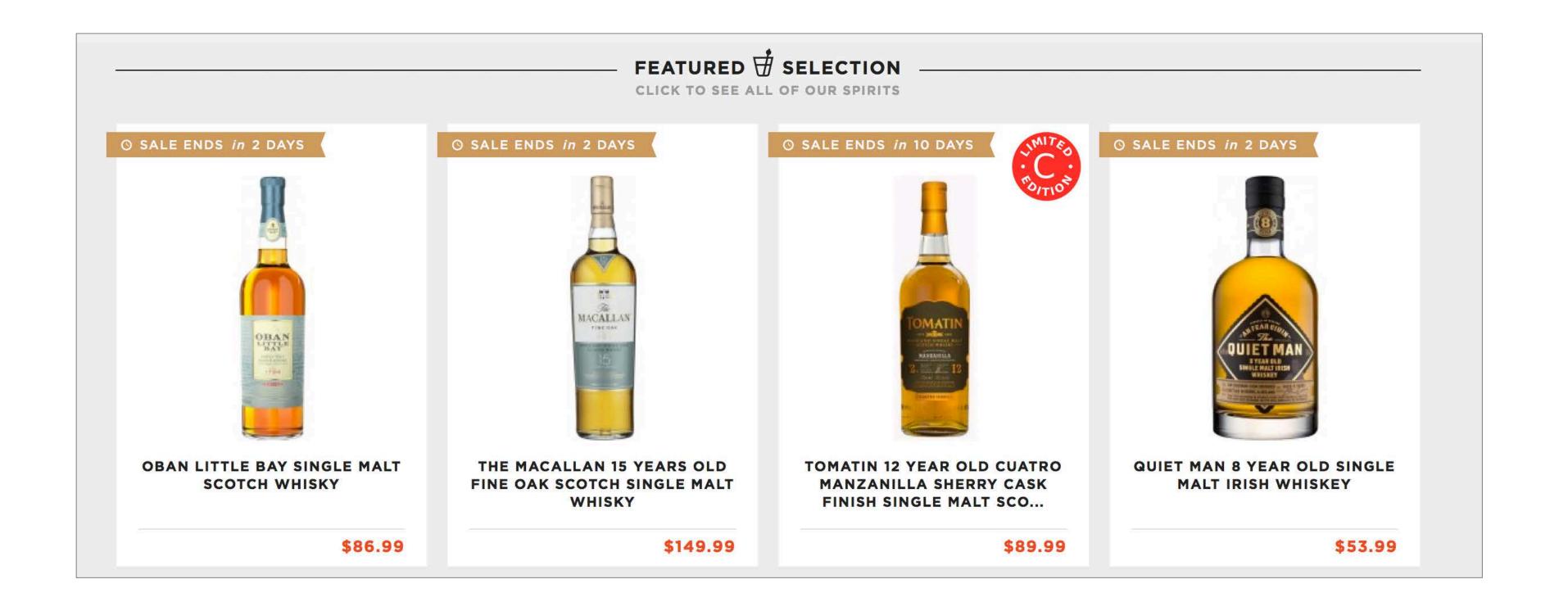


Wine.com uses tiles on their homepage to highlight great deals and promotions. This promotion leads to a product listing page that shows price cuts as well as the total/percentage saved on specific items.

This could be a great way to present enticing bulk sales and discounts for SGWS.



Promotion content opportunity: promotion labels



Cask.com features labels on their products to indicate when the sales end. This entices users to click on the item and drives their behavior to purchase before the sale ends.

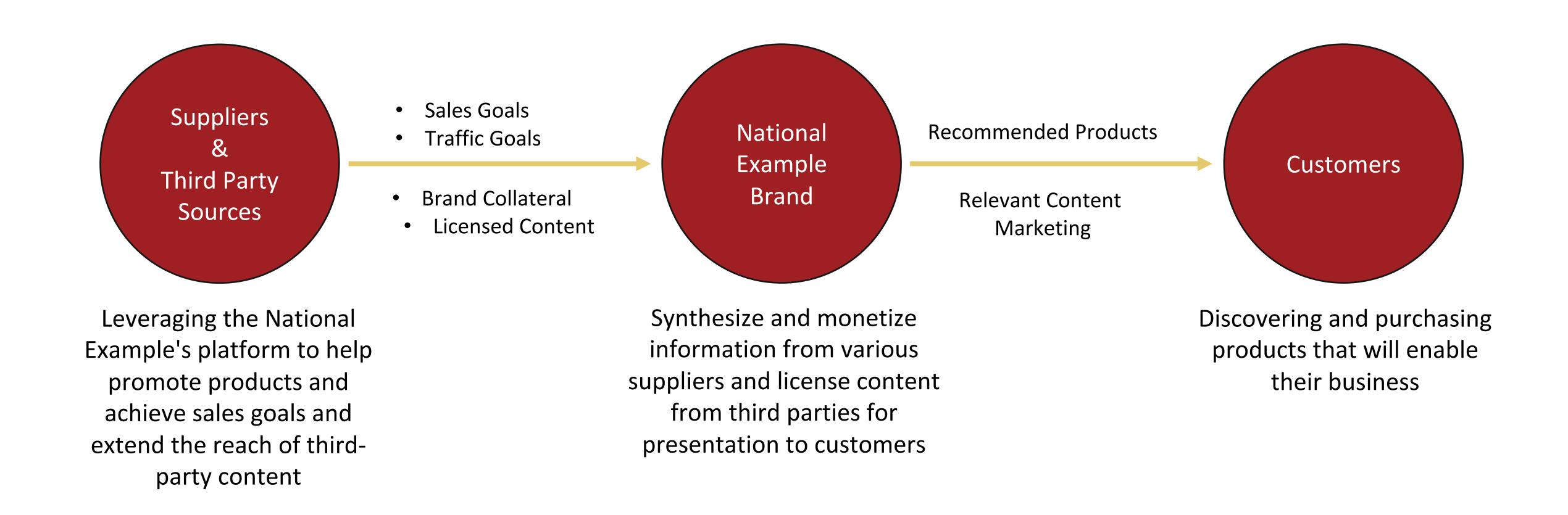
Initial content prioritization matrix

Content Type	Exists in Current State?	Source	Strategic Priority	Effort
Product Details/Pricing	Yes	SGWS	TIER 1	MEDIUM
Product Imagery	Spring 2018	SGWS	TIER 1	HIGH
Reviews and Ratings	No	3 rd Party, Users	TIER 1	MEDIUM
Tasting Notes	No	3 rd Party, Suppliers	TIER 1	MEDIUM
Customer Purchasing History/Data	Yes	SGWS	TIER 1	HIGH
Flavor Profiles	No	3 rd Party, Suppliers	TIER 2	MEDIUM
Food Pairings	No	3 rd Party, Suppliers	TIER 2	MEDIUM
Recipes	No	3 rd Party	TIER 2	MEDIUM
Promotions	Yes	SGWS, Suppliers	TIER 2	MEDIUM
Brand Marketing (Banners, Advertisements, Merchandising, Sales)	No	Suppliers	TIER 2	MEDIUM
Pricing Guides	Yes	SGWS	TIER 2	LOW
Product Notifications/Release Calendar	No	SGWS, 3 rd Party	TIER 3	MEDIUM
Industry Trends (Popularity, Geography, Seasonal)	No	SGWS	TIER 3	HIGH
Local/Industry Events	No	SGWS, 3 rd Party	TIER 3	MEDIUM
National Example's News and Updates	Yes	SGWS	TIER 3	LOW
On-Premise/Off-Premise Business Guides	No	SGWS	TIER 3	HIGH

Trade Marketing & Sponsored Content

Supplier-driven and third-party content marketing

The key to sponsored content is striking a balance between supplier and customer goals in a way that never compromises the user experience. The key to licensed content is acquiring the license.



Sponsored content/advertising – best practices



This image depicts an eye-tracking study from Nielsen Norman where they tested user visual engagement on sites with ads. Red/Yellow spots highlight areas with the highest engagement, while the green boxes indicate areas with ads, which saw virtually no engagement.

Sponsored content – pricing

Though there is no real standard for pricing sponsored content/advertising units, there are a variety of a variables that can influence how you choose to monetize content. The studies list below outline the factors in pricing these opportunities in great detail.

Our recommendation, would be to ease into monetization opportunities after building out the platform, collecting data and examining user behavior.

SOURCES

- Sponsored Content Guide by Moz
 - o https://moz.com/blog/everything-you-need-to-know-about-sponsored-content
- Sponsored Content White Paper:
 - o https://connect.relevance.com/hubfs/Rebranded_Case_Studies/WhitePaper_SponsoredArticl es RELEVANCE 2017.pdf?t=1515987641894



Pillars of web content management

The secret to effective content management for any organization is understanding and coordinating these four core concepts:

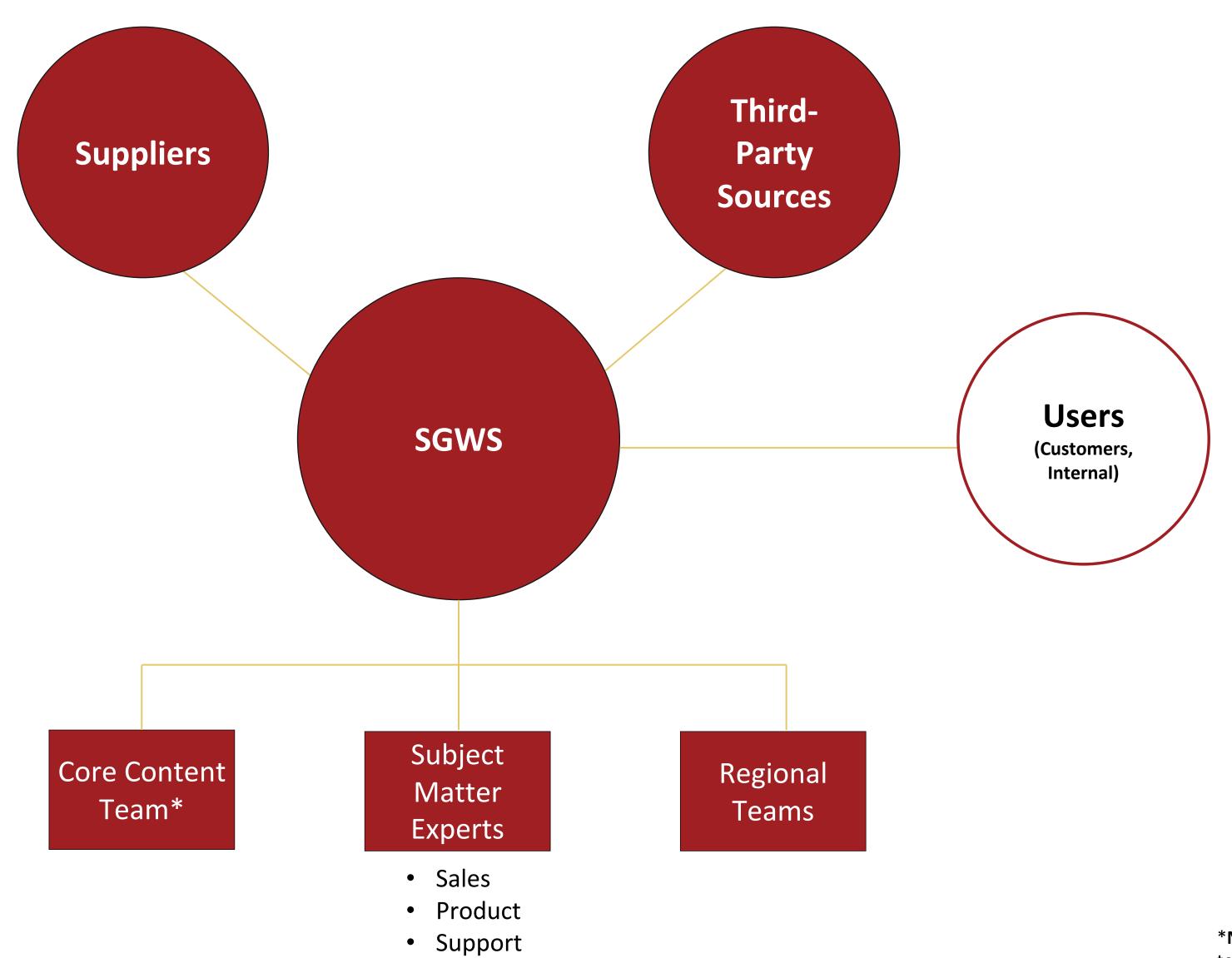
- Content Modeling Editorial and User Experience
- Content Aggregation Content Structure and Categorization
- Editorial Tools & Workflow People and Process
- Delivery & Output Management System Management and Integration

Key activities for National Example's success

The key activities that the National Example's organization will have to undertake to achieve and implement a consumer-facing content strategy, specifically in regards to the e-commerce platform and content marketing, include:

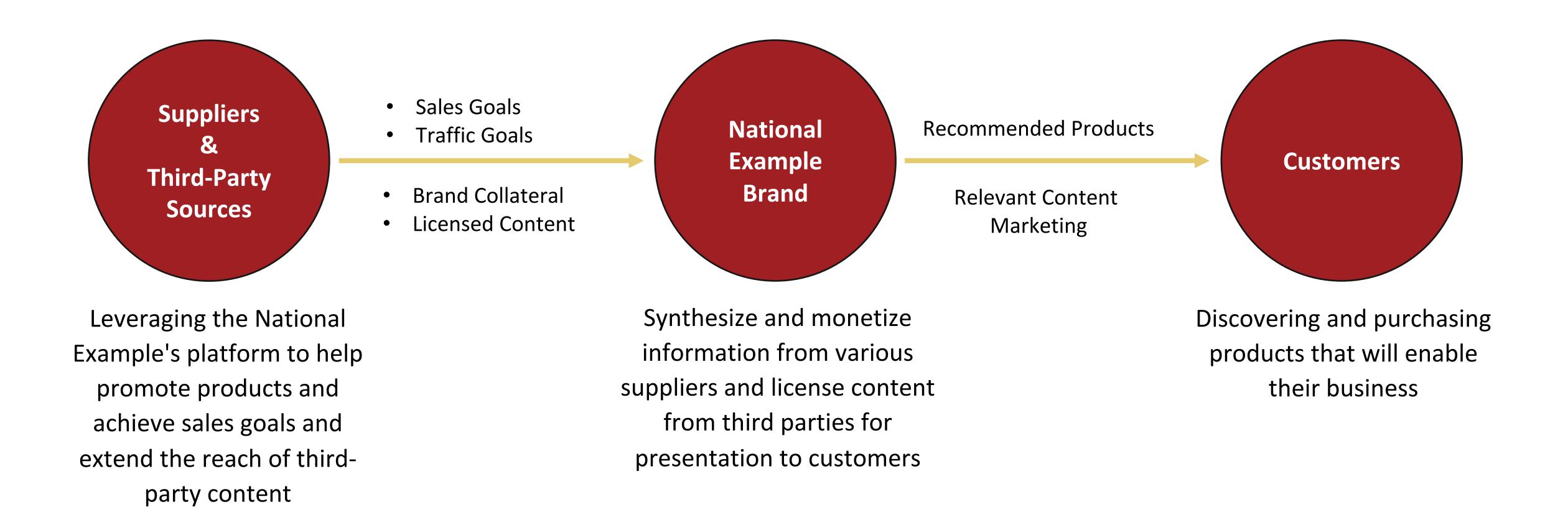
- Content Tagging Validate existing product data quality and ensure the necessary tags have been applied
 to all product content being pulled from PIM to enable searching and filtering
- **Product Naming** Engage product experts to develop a naming convention for product name (short description) that is both user-friendly and merchandises the product properly
- Product Assets Ensure bottle shot URLs are captured in PIM and asset metadata is applied
- **Supplier Activation** Enable product suppliers to become content providers to fill in gaps around product long descriptions and brand assets (images, videos, other resources)
- Third-Party Activation & Licensing Solidifying partnerships with publications/content creators to outsource tasting notes, reviews and category descriptions across the product catalog
- Editorial Workflows Establish a team and workflow for managing the content lifecycle for future iterations

National Example's content sources



^{*}Note: Currently, no core content team exists

External sources: supplier-driven and third-party content



Note: The key to sponsored content is striking a balance between supplier and customer goals in a way that never compromises the user experience. The key to licensed content is acquiring/negotiating the license.

Refined prioritization matrix

Content Type	Exists in Current State?	Source	Strategic Priority	Effort
Product Details/Pricing	Yes	SGWS	TIER 1	MEDIUM
Product Imagery	Spring 2018	SGWS	TIER 1	HIGH
Reviews and Ratings	No	3 rd Party, Users	TIER 1	MEDIUM
Tasting Notes	No	3 rd Party, Suppliers	TIER 1	MEDIUM
Customer Purchasing History/Data	Yes	SGWS	TIER 1	HIGH
Promotions	Yes	SGWS, Suppliers	TIER 1/2	MEDIUM
Brand Marketing (Banners, Advertisements, Merchandising, Sales)	No	Suppliers	TIER 2	MEDIUM
Pricing Guides	Yes	SGWS	TIER 2	LOW
Product Notifications/Release Calendar	No	SGWS, 3 rd Party	TIER 2	MEDIUM
Industry Trends (Popularity, Geography, Seasonal)	No	SGWS	TIER 2	HIGH
Local/Industry Events	No	SGWS, 3 rd Party	TIER 2	MEDIUM
On-Premise/Off-Premise Business Guides	No	SGWS	TIER 2	HIGH
Flavor Profiles	No	3 rd Party, Suppliers	TIER 3	MEDIUM
Food Pairings	No	3 rd Party, Suppliers	TIER 3	MEDIUM
Recipes	No	3 rd Party	TIER 3	MEDIUM
National Example's News and Updates	Yes	SGWS	TIER 3	LOW

Activating the core-content recommendations

- The following slides represent the core-content recommendations, along with third-party and supplier content recommendations, distilled into page-level content strategies for each of the pages below. These will indicate how to best activate the content at our disposal and lead to the experience our customers and internal audiences seek:
 - Product Search/Listing
 - Product Detail
 - Product Insights/Opportunities
 - Category Listing
 - Brand Listing
 - Promotions
 - Support

NOTE: Additional page-level recommendations will be prepared as design continues.

Product search/listing

WHAT IT IS

Users can view, filter, search and sort through an aggregate list of products distributed by National Example's and make selections to add items to cart or learn more about a particular product.

FEATURES

- List of individual products with high-level product details and attributes such as product name, bottle shot category, geography, price, sizes available and inventory status
- Provide the option to identify case amount or bottle amount that you would like to add directly to cart or save the product to watchlist
- Filter list of products based on relevant attributes such as category, price, reserve status, item type
- Display a tag that identifies whether this product is on promotion or an opportunity for a customer in the sales view
- Option to sort by level of inventory, date added, price, name, etc.
- Provide a feature image and description to be used to highlight promotions, brands or specific product categories

DEPENDENCIES

- PIM Product Details, Product Assets, Product Tags
- Marketing DAM Promo/Brand Assets
- Promotion, Inventory Data

CONTENT TYPES

- Products
- Categories
- Promotions
- Brands

CHANNELS

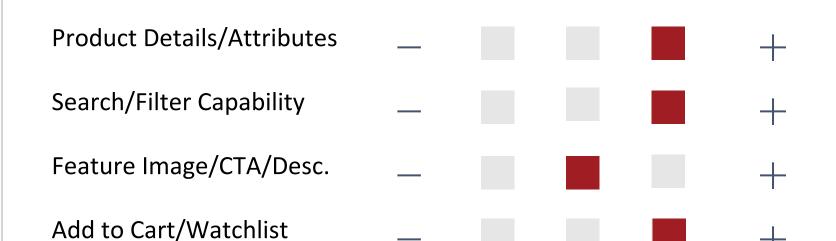




AUDIENCES

All - Customers, Sales, Service

CUSTOMER VALUE



BUSINESS CONSIDERATIONS



Product detail

WHAT IT IS

Users can get the detailed view of all information relevant to a particular product to understand more about the contents within the bottle, the people who manufactured the product and the impact it has on your business.

FEATURES

- See complete set of bottle shot assets related to a product – Front Shot, Back Shot, Label Shot, 360 shot
- View product name, tags and other metadata related to that product
- Option to select number of cases/bottles to add to cart based on current inventory
- Marketing descriptors about that product including product long description, tasting notes, flavor profiles, regional guides etc.
- Ability to view ratings/reviews from trusted third party sources and submit a product rating as a customer
- Ability to view assets, resources, activations directly from the suppliers about the particular brand of that product
- See recommendations on similar products, complimentary products and products that have been recommended to you by a sales consultant

DEPENDENCIES

- PIM Product Details, Product Assets, Product Tags
- Marketing DAM Promo/Brand Assets
- Customer Purchasing Data
- Recommendations Engine

CONTENT TYPES

- Product
- Recipes
- Categories
- Insights

- Region
- Brand
- Tasting Notes
- Ratings/Reviews
- Flavor Profiles
- Food Pairings

CHANNELS





AUDIENCES

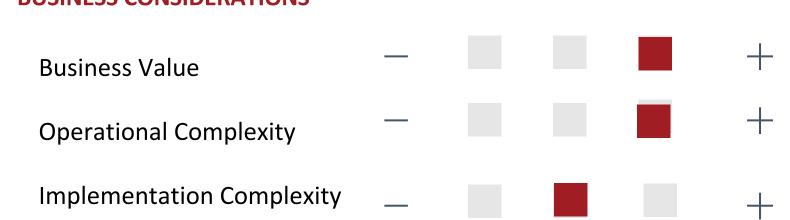
All - Customers, Sales, Service

CUSTOMER VALUE



BUSINESS CONSIDERATIONS

Recommendations



Product insights/opportunities

WHAT IT IS

Users can see trends and data about the impact a product has on the market which will drive sales recommendations to customers

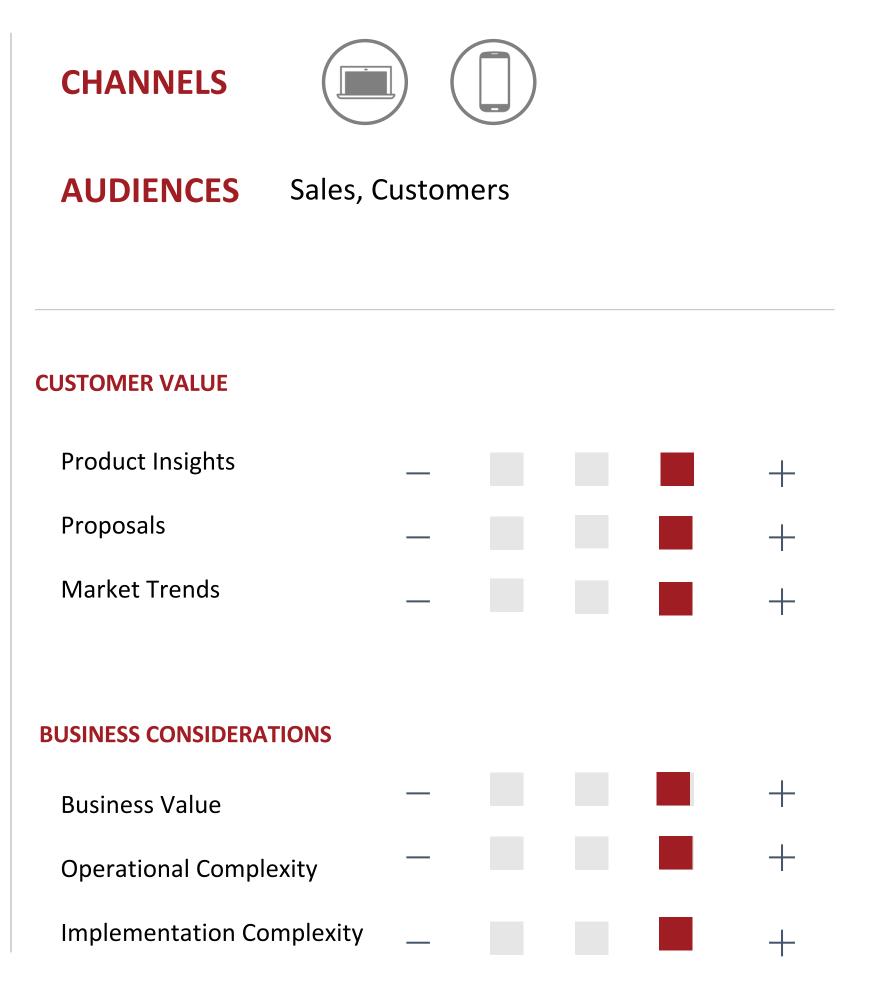
FEATURES

- Sales users can see purchasing trends for a particular product in a variety of graphical forms
- Sales users can see data pertaining to a specific product category or a specific region/territory
- Sales users can gather insights and deliver them with product recommendations to a specific customer that they are consulting
- Customer can see the the proposals that have been created for them along with the business insights
- Customers can also see when products are tagged as recommended for them by their sales rep

DEPENDENCIES

- PIM Product Details, Product Assets,
 Product Tags
- Customer Purchasing Data
- Recommendations Engine

- Products
- Insights
- Proposal



Category listing

WHAT IT IS

Users can browse through different product categories offered by National Example's and discover information about varietals and spirit styles while also being surfaced a list of products that fall into that category

FEATURES

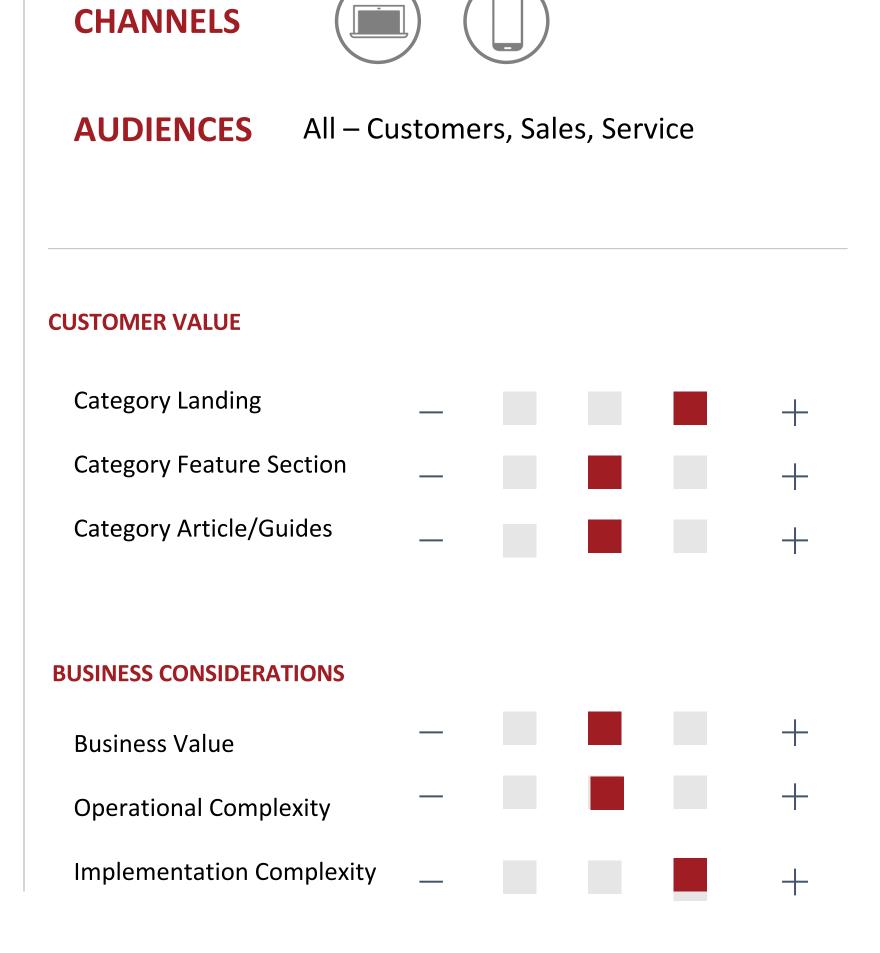
- Category landing outlines the full National Example's categorical hierarchy (Category, Class, Sub-Class, Varietal) to allow user to browse through and identify new product styles
- When a category filter/tag is selected, a category image and short description appears above the product listing on the results page that sets context around the product type as well as displays all the products in that category
- User can click a CTA from that category feature image that leads to an article/guide on that specific category or varietal so they can learn more about the history, flavor profiles, regional specs of that category
- Promotion can be run on a specific product category which filters the product list and displays the discount

NOTE: Might be useful to start with Wine types and varietals and gradually move into other categories

DEPENDENCIES

- PIM Product Details, Product Assets,
 Product Tags
- Marketing DAM
- CMS

- Categories
- Products
- Promotions
- Article



Brand listing

WHAT IT IS

Users can browse through a list of brands and suppliers that have partnerships with SGWS. Users can see all products within that brand as well as marketing activations and resources created by the suppliers.

FEATURES

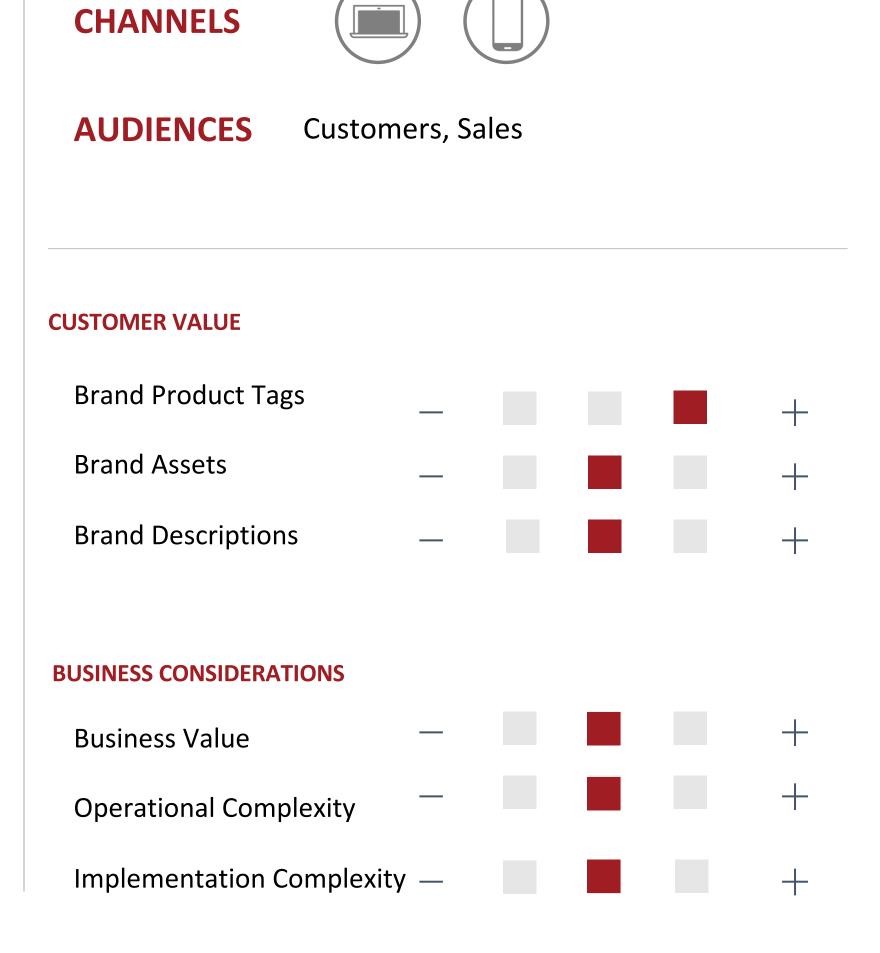
- Brand landing page outlines the full brand portfolio carried by SGWS
- When a brand is selected, user navigates to a results page where a brand feature image and description appear above the product listing for that particular brand
- User can click a CTA from that category feature image that leads to a brand spotlight where documents, videos and other assets regarding the brand can be accessed
- Similar brand resources and assets can also be found as a component on the product detail page and linked to from there

NOTE: This will likely have to start off as a partnership between certain suppliers who can provide information directly from their supplier portals

DEPENDENCIES

- PIM Product Details, Product Assets,
 Product Tags
- Marketing DAM
- CMS
- Suppliers

- Brands
- Products
- Promotions



Promotions

WHAT IT IS

Users can view current promotions that help customers identify deals and special pricing on different types of products.

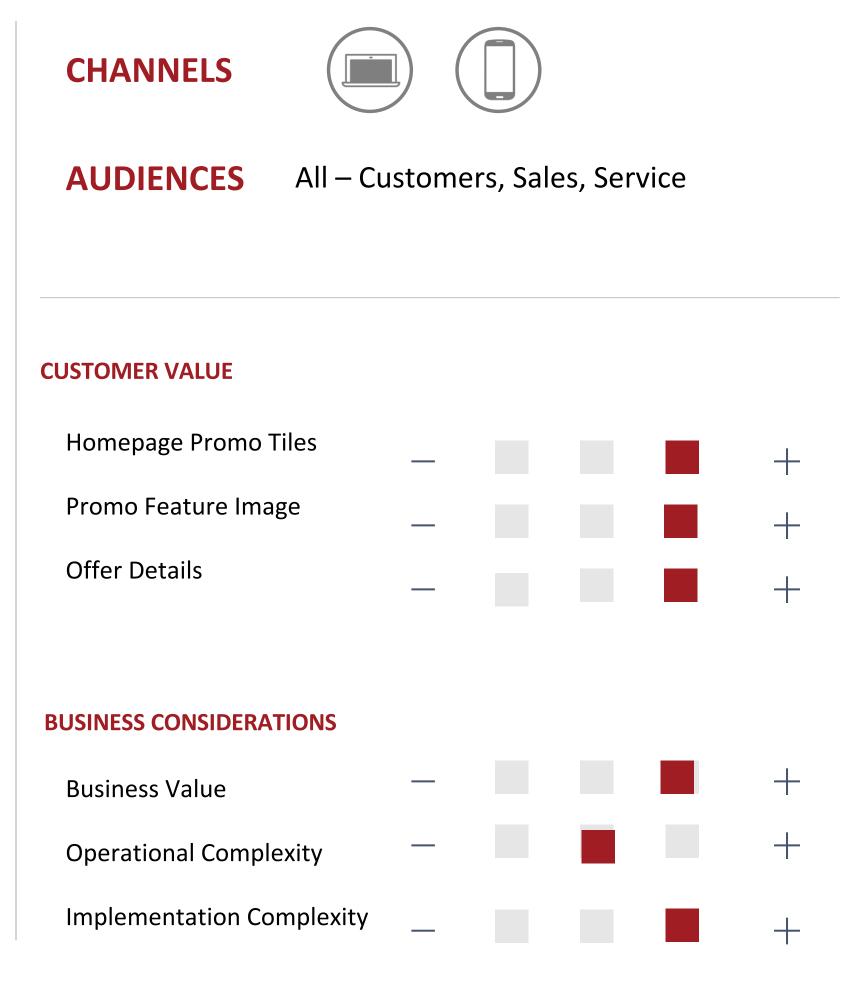
FEATURES

- Promotions are featured on the homepage to drive people to special product offers when they enter the experience.
- Promotions can populate the feature image/CTA above the product listing with information that highlights the details of the offer
- Products that are on promotion should have an indicator in both the product listing and product detail page
- Search results listing should feature active promotions below the filters in the sidebar, which can be reserved as essentially ad space for suppliers
- If you a user selects a promo item, then a discount code should be automatically applied in shopping cart/checkout

DEPENDENCIES

- PIM Product Details, Product Assets, Product Tags
- Marketing DAM Promo/Brand Assets
- Promotion, Inventory Data

- Products
- Promotions
- Brands
- Categories



Support

WHAT IT IS

Users can find support/help content to help them self-service issues related to orders, refunds, credits, shipping, using the e-commerce tool, etc. They can also find information to connect them with service representatives either via phone or online.

FEATURES

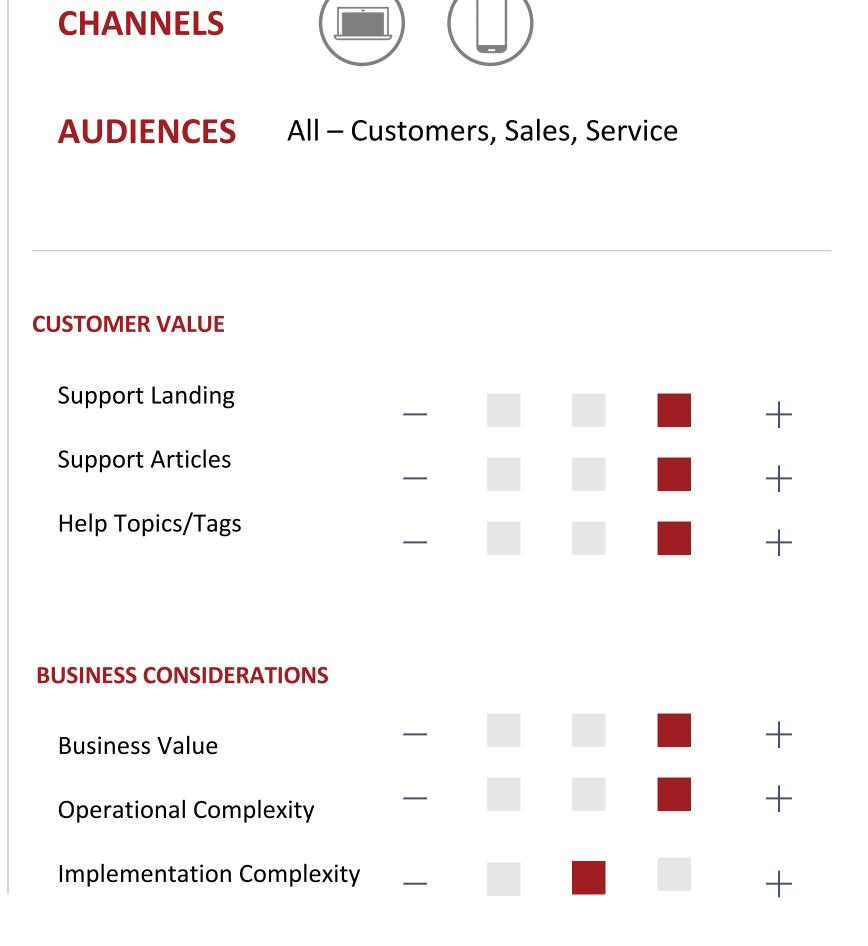
- A searchable collection of help topics and categories that organize support articles for self-service
- Users can find support articles written and maintained by the service team that offer detailed guidance on
- Users can open a help case or find contact information to work directly with a service representative
- Service reps can see open cases that they have and start to manage open cases and solve issues

DEPENDENCIES

- CMS
- Support Team Knowledge/Expertise
- Help Taxonomy
- CRM/Case Management

CONTENT TYPES

Articles





Operationalizing a content strategy: 2

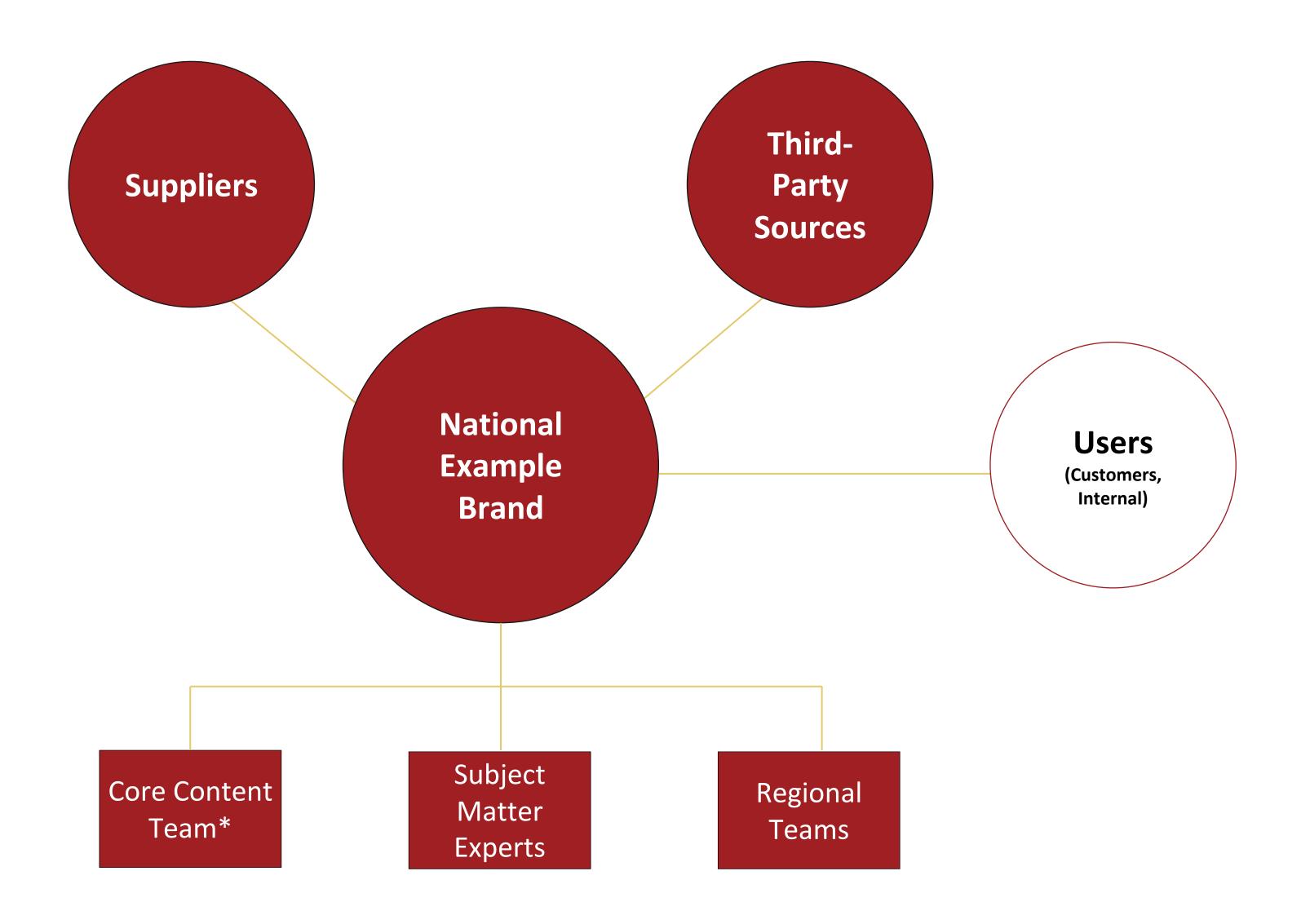
and optimization

Inventoried client and intranet site Classifies all content by type and serves as the basis for future evaluations content to surface content types Prepares content recommendations and gap analysis Model all of the elements within each Defines digital structure to "liquefy" and create new content in the systems (CMS and DAM) content type Create a taxonomy and tagging strategy Enables tagging of content to support search, personalization, display, filtering, and reuse Develop a metadata and tagging schema Organizes metadata required for each asset to support use cases Surfaces functional gaps to support lifecycle Identify high-level content business Ensures adherence to Editorial Guidelines and Voice & Tone process from authoring to archive Guides reorganization to support content publishing Design a governance model for the Aligns organizational functions around content lifecycle content lifecycle Define the criteria for content evaluation Allows content decisions to be informed by business needs

Content model use case for SGWS

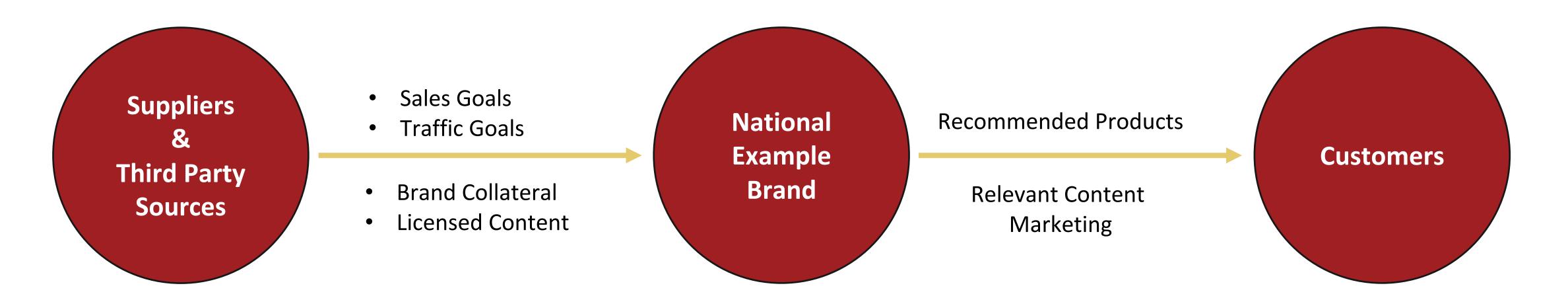
- Organizes our system of objects and relationships to identify what types of content needs to exist and how to connect those pieces of content
- Defines content structure to maintain a clear and consistent experience for the people who are interacting with the platforms and digesting information.
- Outlines design of authoring templates in CMS, and to some extent Salesforce, for creating and publishing different content types
- Allows us to assess gaps in current state content to identify level of effort and prioritize activities
- Assigns an audience (user) and source (creator) to a particular content element

National Example's content sources



*Note: Currently, no core content team exists

External sources: supplier-driven and third-party content



Leveraging the National
Example's platform to help
promote products and
achieve sales goals and
extend the reach of thirdparty content

Synthesize and monetize information from various suppliers and license content from third parties for presentation to customers

Discovering and purchasing products that will enable their business

Note: The key to sponsored content is striking a balance between supplier and customer goals in a way that never compromises the user experience. The key to licensed content is acquiring/negotiating the license.

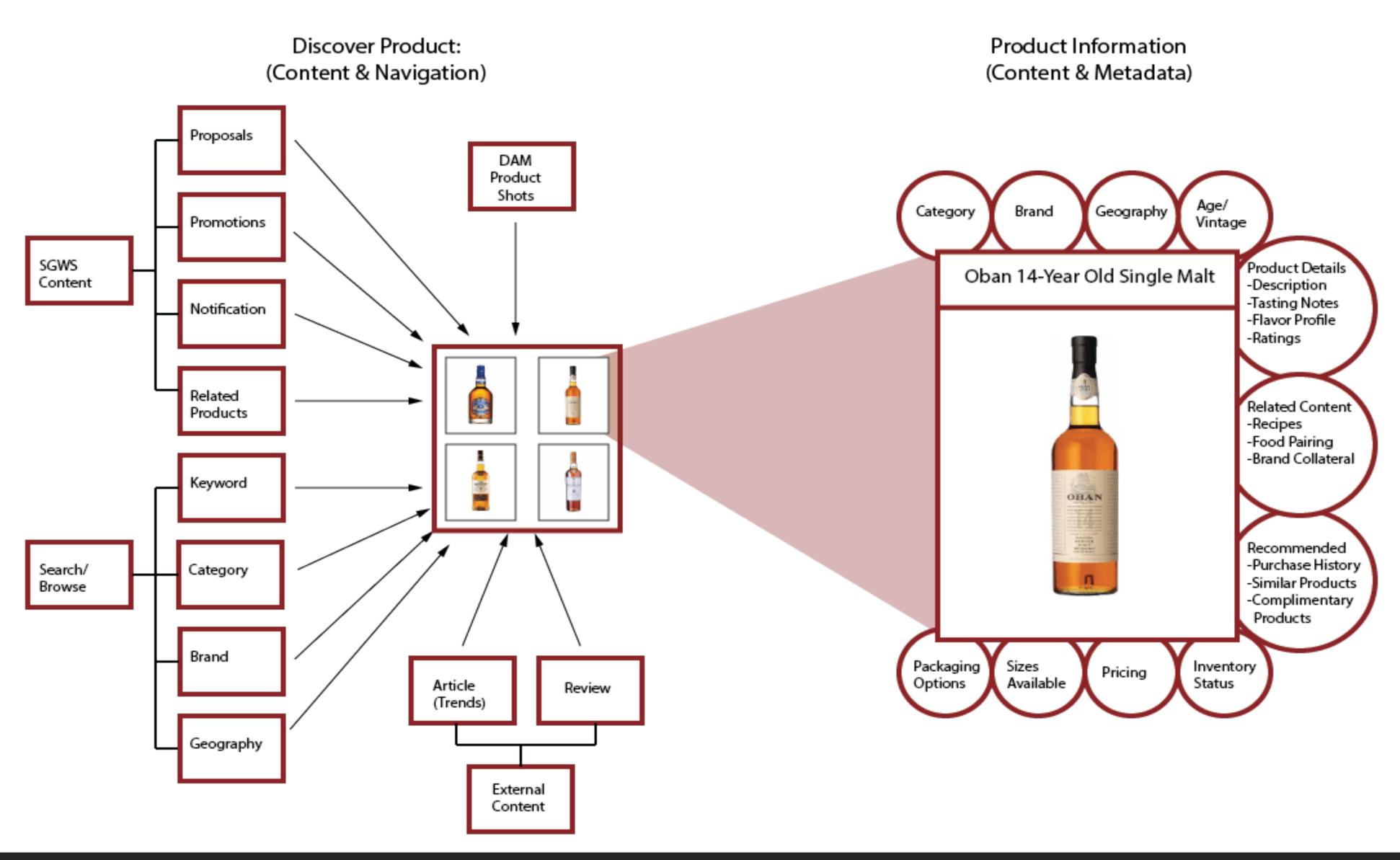
National Example's content areas

E-Commerce & Content Marketing	Sales Planning & Management	Service & Support	National Example's Internal Communications	Universal Messaging
 Product Promotion Brand Rating/Review Tasting Notes Flavor Profile Recipe Brand Collateral Article (Trends) 	 Goals Opportunities Insights Sales Activities Territory (Route) Proposal Performance Training 	Support/Help Service Request	 News and Updates Corporate Comm. 	AssetNotificationTransaction



Consultative Sales Supported by Content

National Example's e-commerce content ecosystem modeled



National Example's sales content ecosystem modeled

Salesforce Management Sales Planning **Product Selection** Vintage Opportunities/ Oban 14-Year Old Single Malt Insights Sales Team Customer Accounts (Consultants) (Contacts) Goals Owner Buyer Events Sales Performance (Activities) Manager Buyer Buyer Territory/ Routes Proposals Sizes Pricing Options Available



Operationalizing a content strategy: 3 - 4

Inventoried client and intranet site Classifies all content by type and serves as the basis for future evaluations content to surface content types Prepares content recommendations and gap analysis Model all of the elements within each Defines digital structure to "liquefy" and create new content in the systems (CMS and DAM) content type Create a taxonomy and tagging strategy Enables tagging of content to support search, personalization, display, filtering, and reuse Develop a metadata and tagging schema Organizes metadata required for each asset to support use cases Surfaces functional gaps to support lifecycle Identify high-level content business Ensures adherence to Editorial Guidelines and Voice & Tone process from authoring to archive Guides reorganization to support content publishing Design a governance model for the Aligns organizational functions around content lifecycle content lifecycle Define the criteria for content evaluation Allows content decisions to be informed by business needs and optimization

Taxonomy use case for SGWS

- Develops a rich index of product metadata that enables searching and filtering across facets (product characteristics)
 - Categorization Category, Class, Subclass, Varietal
 - Geography
 - Product Characteristics Flavor, Color Material
 - Size/Packaging Type
 - O ...
- Establishes a consistent vocabulary for systems and components (navigation, labels, dropdowns, filters, notifications, etc.)
- Defines complex relationships between data/content objects for insights, dynamic content and reporting
- Creates a categorization scheme for tagging assets to make them findable in DAM and readable as a URL string

National Example's hierarchies

Product Categories

 \circ CATEGORY \rightarrow CLASS \rightarrow SUB-CLASS \rightarrow VARIETAL (if category = wine OR material = grape)

• Item

○ PRODUCT (Tier 1, Product Family w/ shared attributes) → ITEM (Tier 2, Sellable Unit)

Geography

○ COUNTRY OF ORIGIN \rightarrow REGION (state, province, etc.) \rightarrow SUB-REGION \rightarrow APPELLATION \rightarrow VINEYARD (mainly applies to wine)

Packaging

 \circ PALLET \rightarrow CASE \rightarrow INNER PACK \rightarrow BASE UNIT (bottle)

Supplier

○ SUPPLIER → BRAND → PRODUCT FAMILY

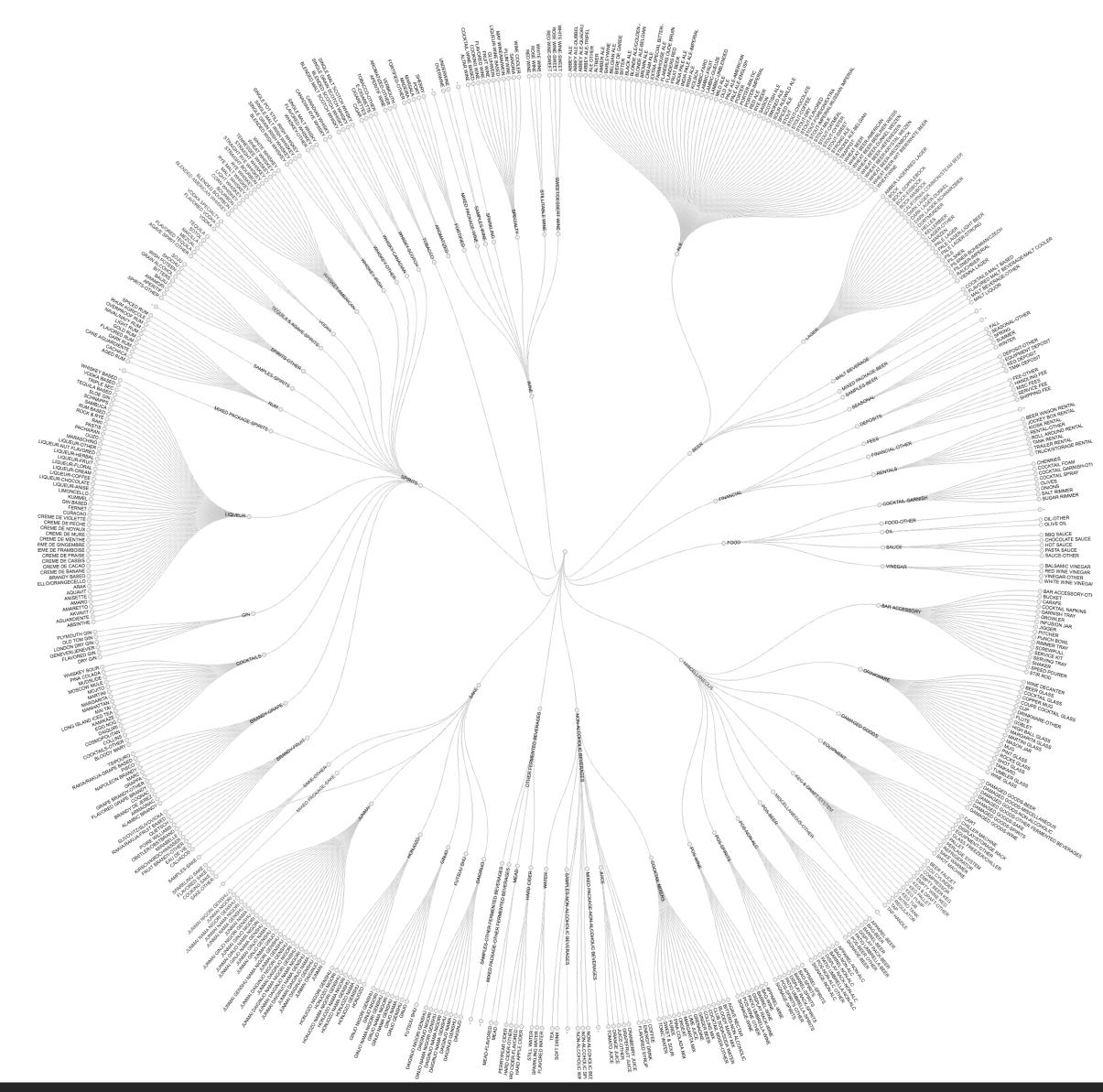
Sales Team

○ SALES MANAGER → SALES CONSULTANTS

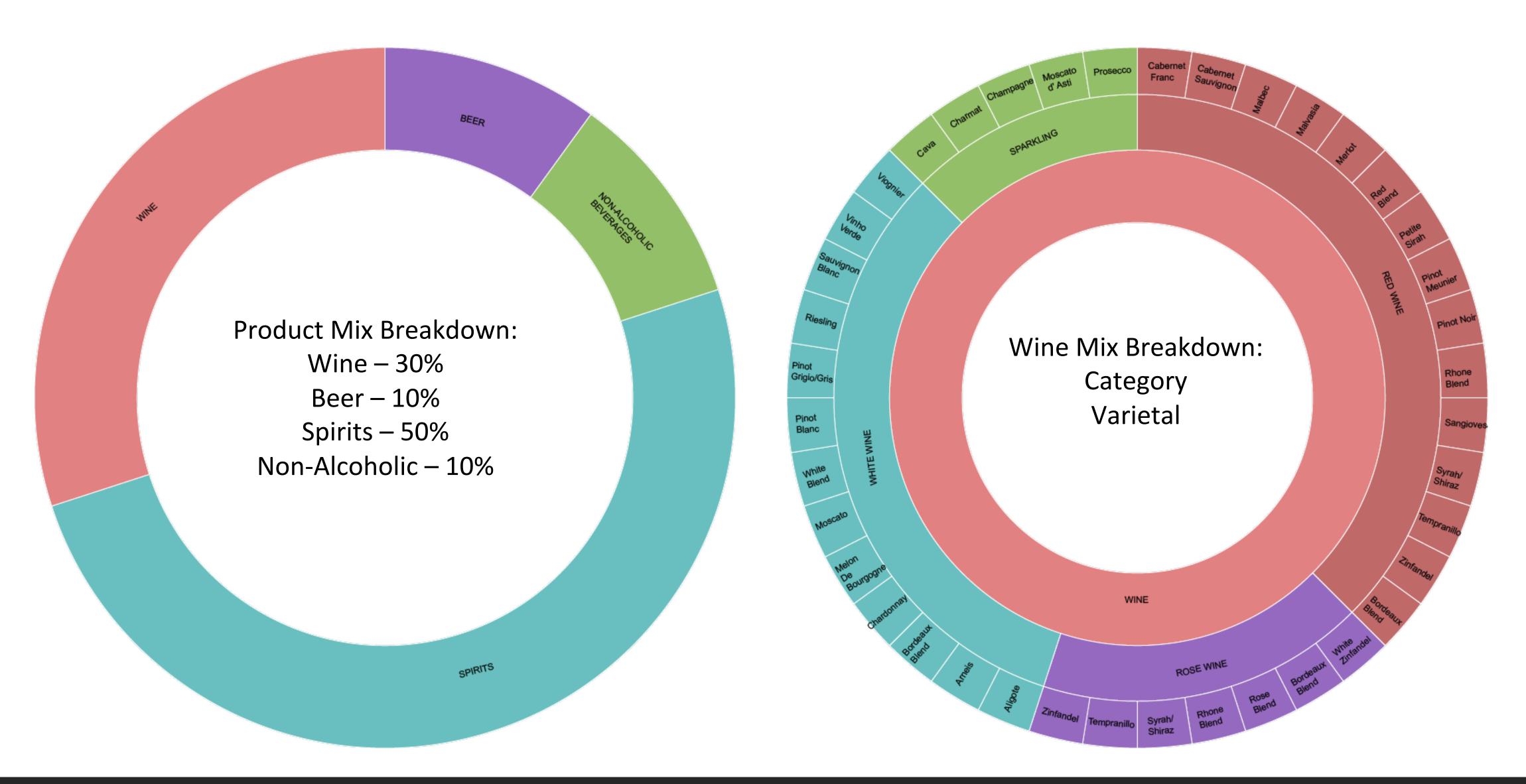
Customers (Accounts)

 \circ ACCOUNT \rightarrow CONTACTS \rightarrow OWNER \rightarrow BUYERS

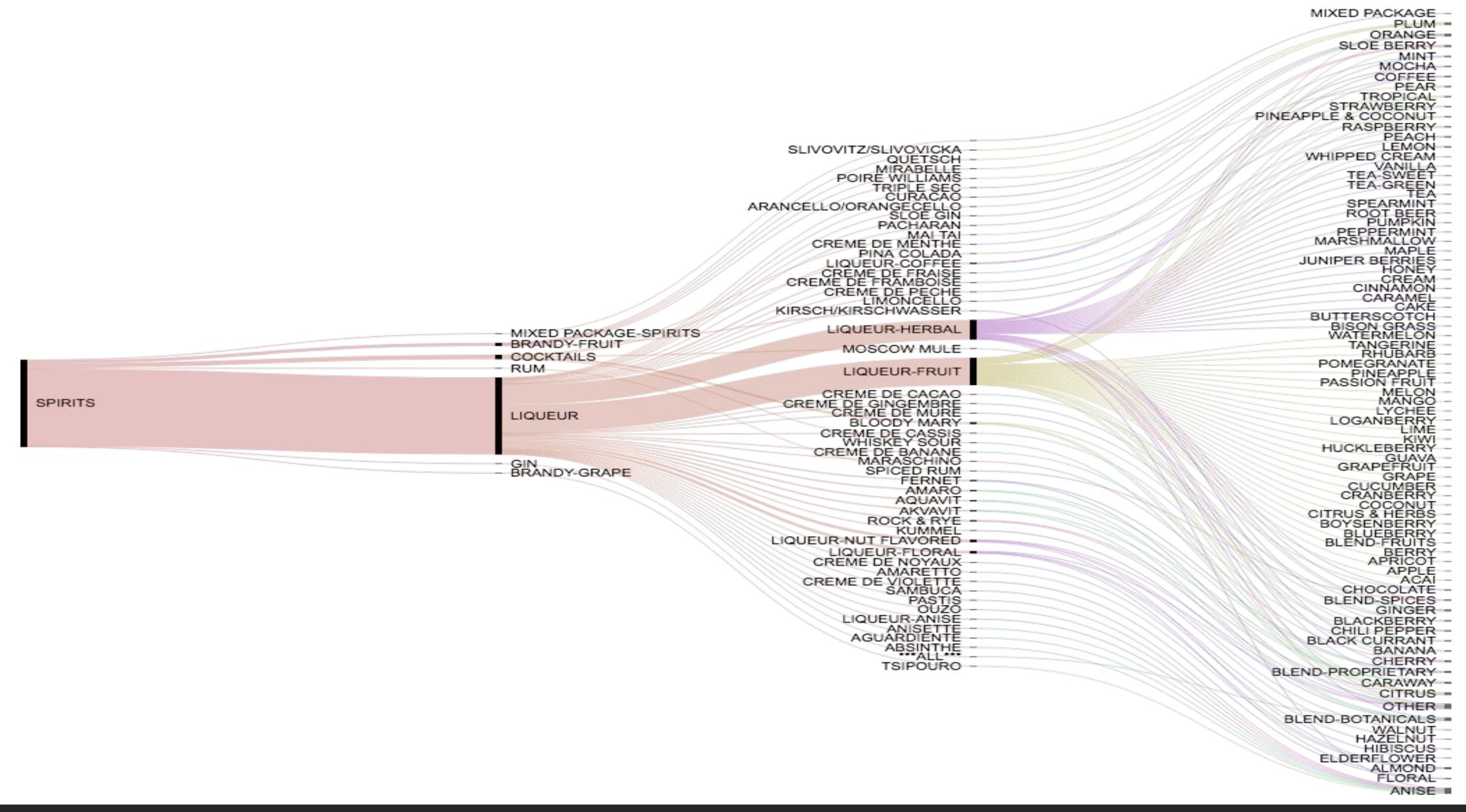
Product categorization taxonomy (primary)



Taxonomy in action | customer product mix



Taxonomy in action | product characteristics – flavor



Taxonomy in action | product asset tags – spirits

Asset Family



Individual Asset



Asset Details
Asset ID
Asset URL
Filename
Dimensions
Asset Type
Shot Type
Alt Text

Product Details
Category
Brand
Supplier
Country of Origin
Age
Packaging Type

Usage
Channel Usage
Asset Owner
Date Shot
Date Uploaded
Expiration Date

Example:

Spirits
Whiskey
Hibiki Harmony
Suntory Beam
Japan
8 years
Case

Taxonomy in action | product asset tags – wine

Asset Family



Individual Asset



Example:

Wine Still/Table Wine Red Goose Bay Goose Bay New Zealand East Bay **Pinot Noir** 2014 Case

Other taxonomies or controlled vocabularies

- Users
 - Sales Teams
 - Customer Type/Segment
 - Service Request
- Sales
 - Visit Planning
 - Opportunity Type
 - Goal Type

- Transactions
 - Transaction Types
 - Notification Triggers



Operationalizing a content strategy: 5 - 7

Inventoried client and intranet site Classifies all content by type and serves as the basis for future evaluations content to surface content types Prepares content recommendations and gap analysis Model all of the elements within each Defines digital structure to "liquefy" and create new content in the systems (CMS and DAM) content type Create a taxonomy and tagging strategy Enables tagging of content to support search, personalization, display, filtering, and reuse Develop a metadata and tagging schema Organizes metadata required for each asset to support use cases Surfaces functional gaps to support lifecycle Identify high-level content business Ensures adherence to Editorial Guidelines and Voice & Tone process from authoring to archive Guides reorganization to support content publishing Design a governance model for the Aligns organizational functions around content lifecycle content lifecycle Define the criteria for content evaluation Allows content decisions to be informed by business needs and optimization

Content governance overview

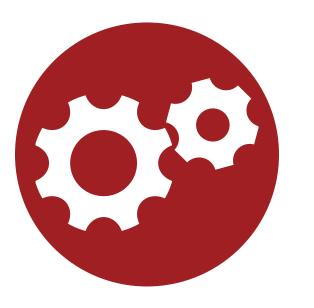
Governance

Implementing content delivery and maintenance for the National Example's digital experience will require the management of multiple complexities...

Three stand out.

Content governance overview

Complexity Drivers



Multiple Systems

Unify content delivery from CMS, MDM, Sapphire, etc.

Implement DAM and dynamic content technologies

Content governance overview

Complexity Drivers



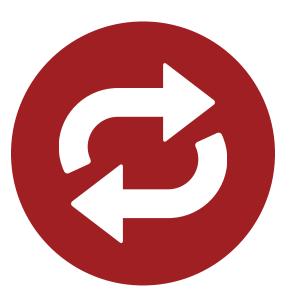
Numerous Stakeholders

Drive change and improvement through communication

Collaborate to understand business, supplier and technology requirements

Content governance overview

Complexity Drivers



Evolving Standards

Manage digital content processes and tools to meet changing business needs and customer preference

Optimize the way National Example's operates and the results delivered

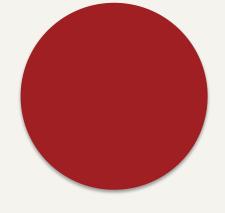
Content Governance Structure

Governance models

To manage these complexities, some form of governance is required. There are three common organizational governance models, each with its own strengths and weaknesses:

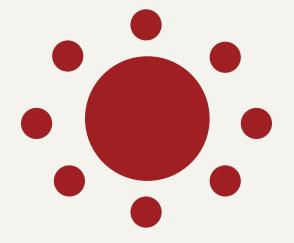
Centralized

- Digital governance and operations aligned in one organizational group
- Other groups act as customers of central team



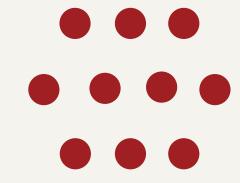
Federated

- Digital governance is centralized
- Digital content is subject to central approvals
- Digital operations are shared among entities

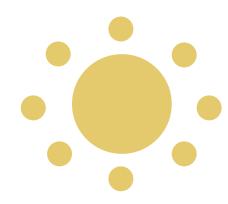


Decentralized

- Digital governance and operations are distributed among various entities and decentralized
- Digital content is distributed and approved within distributed teams



Recommended governance model – federated



Digital Governance Board

- Members: Content Team, Business Teams, IT, Marketing, PMO
- Role: Provide vision, set goals and objectives, make strategic decisions about digital presence and taxonomy, final authority on policies and standards

Content Operations

- Members: Content team
- Role: Own overall digital experience; monitor, enforce, and evolve governance standards; provide product management for CMS and content/experience production support

Content Providers (internal and external)

- Members: Third-party publishers, Suppliers, MDM Team
- Role: Provide trusted, unbiased content to establish credibility and position National Example as a curated platform. Provide brand content.
 Information from MDM team

Content Delivery Management

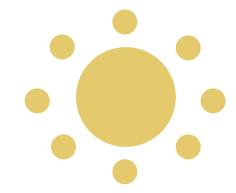
- Members: IT
- Role: Deliver technology to enable content operations; control setup of content types, CMS design, etc.

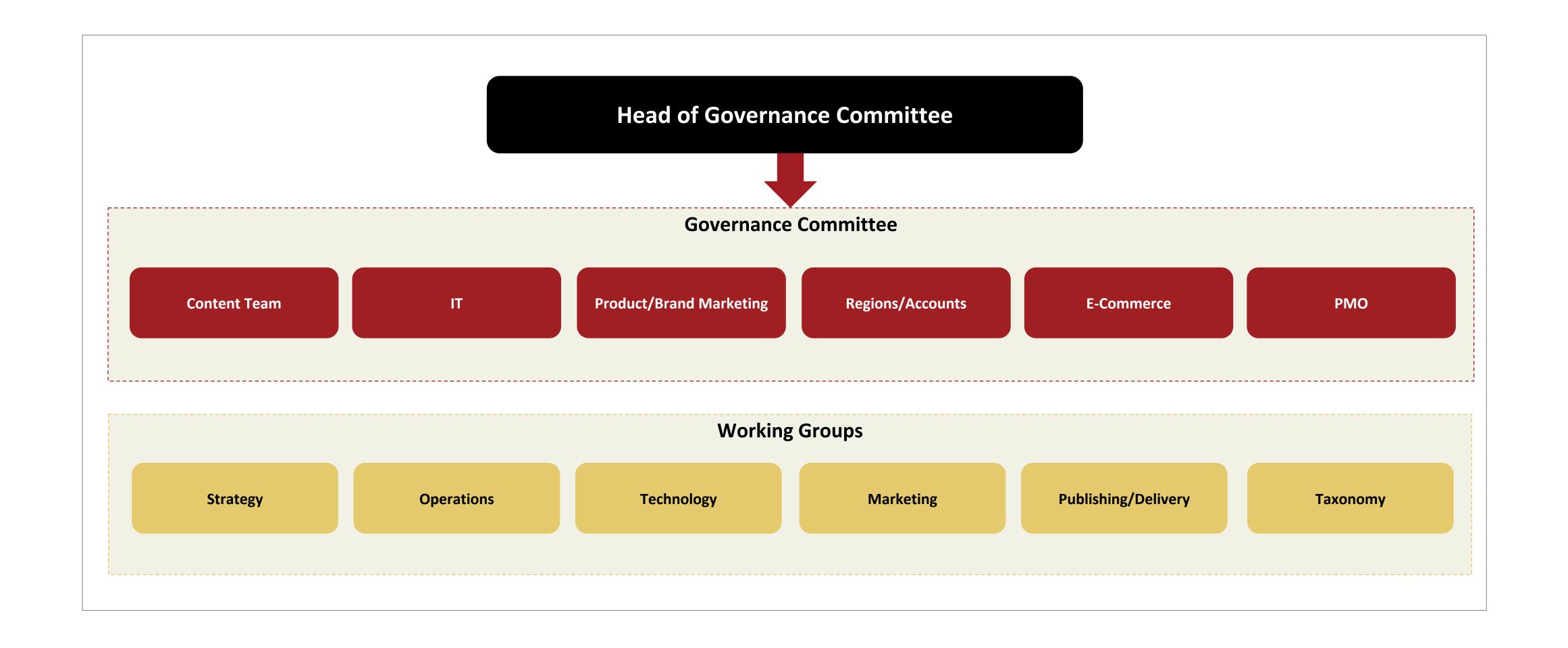
User Experience

Digital Governance Board

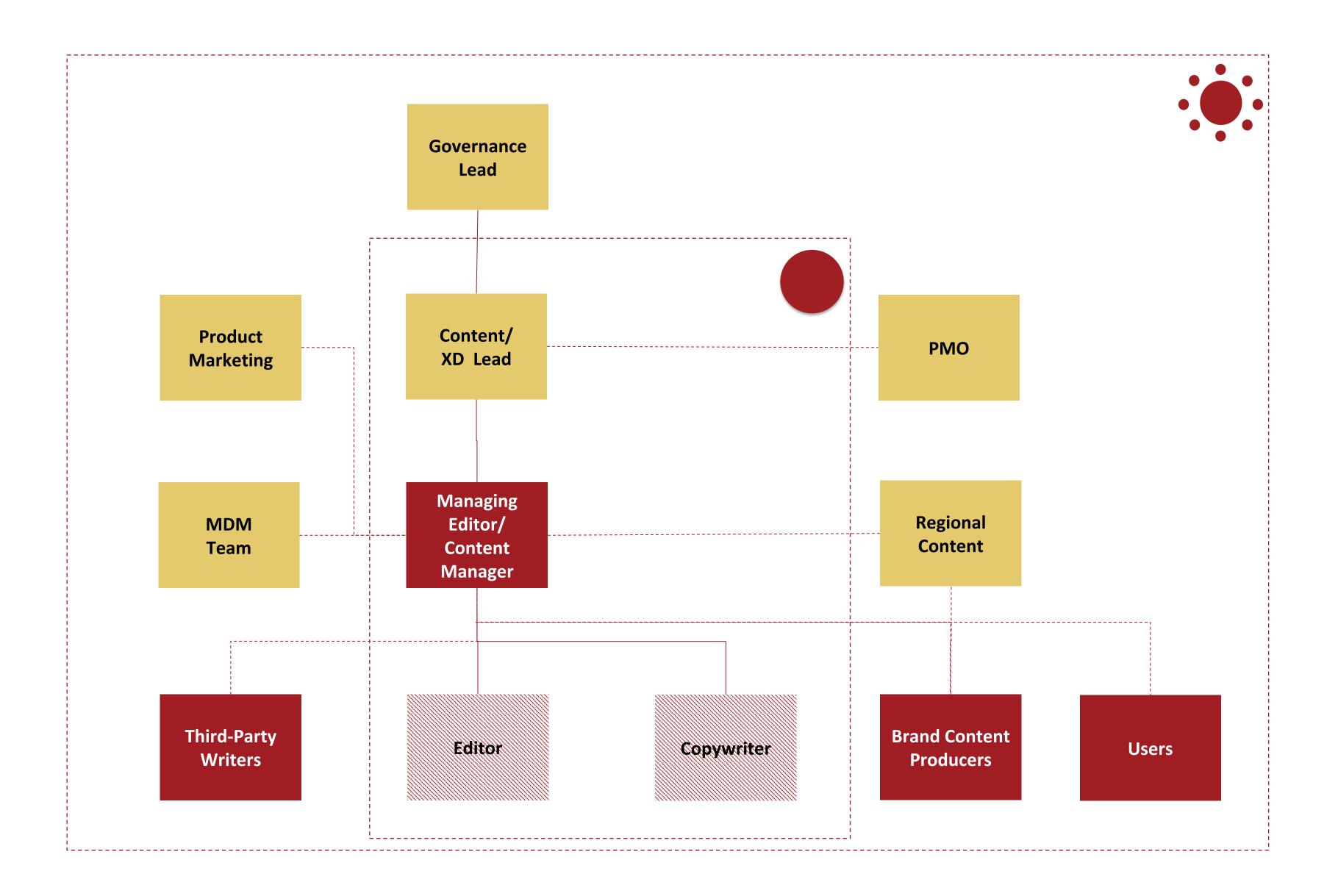
 Role: Provide vision, set goals and objectives, make strategic decisions about digital presence, content model and taxonomy, final authority on policies and standards

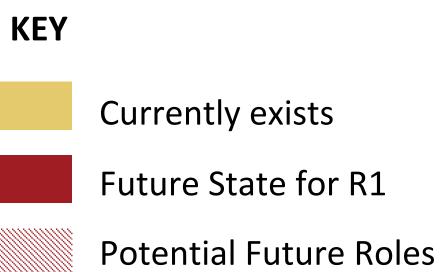
Content governance board





Content operations team in context





Content governance steps

Effective governance can help manage SGWS's content delivery and maintenance and content model and taxonomy implementation

- 1. Core content team
- 2. Governance board



Content team: content governance steps

1. Create

Core Content Team

Content team with input from:

- 1. Product Marketing
- 2. Suppliers
- 3. MDM
- 4. Third-Party Sources
- 5. User-Generated Content

Content Types

- 1. Product Information
- 2. Promotions
- 3. Brand Content
- 4. Saving Assets in DAM
- Incorporating User-Generated Content (Ratings & Reviews)
- 6. Incorporating Third-Party Content (Tasting Notes, etc.)

Content team: content governance steps

2. Validate

Core Content Team

A Managing Editor or Content Operations

Manager will provide ongoing oversight and
analysis on content from various internal and
external sources as outline above.

Responsibilities

- 1. Review new content, new tags, and fix issues
- 2. Analyze tag and content usage to identify trends and changes
- 3. Identify education and communication needs
- 4. Report findings to the Governance and Stakeholder groups

Core content team: roles and responsibilities

Role	Key responsibilities
Managing Editor/Content Manager	 Ultimate owner of content; accountable for the content performance Initiate content requests for update/addition Gather and facilitate all content to submit with requests Review and provide feedback on content; authorize content deployment Responsible for third-party licensing agreements and managing relationships Responsible for moderation and review of third-party content and user-generated content
Content Editor	 Collaborate with creators on content development Review content for substantive, organizational, branding, and legal concerns Ensure compliance with styles and standards Moderate user-generated content as necessary
Copywriter/ Content Creator (external)	• Create content: SGWS, Suppliers, Users all create content subject to moderation and workflow approval
Creative/UX (external)	 Lead creative development effort and manage creative developer team Ensure quality and timeliness of delivery of creative elements Evolve creative standards

Content governance board: content governance steps

3.Guide

Content Governance Board

A governance board should be used to make decisions through targeted collaboration.

This small fluid group of delegates should meet monthly or quarterly including, but not limited to, representatives from the following:

- Products/Brands/Regions
- Content Team
- MDM Team
- PMO
- 17

Responsibilities

- 1. Reviews change recommendations of Managing Editor
- 2. Drives overall implementation and adoption of digital content principles
- 3. Works with stakeholders to understand business requirements and facilitates collaboration
- 4. Communicates with organization to drive change within groups
- 5. Support the long-range goals of SGWS's digital strategy
- 6. Ensure that decisions are informed and processes are improved

Content governance board: content governance steps

4.Inform

Content Governance Board

A larger group of stakeholders from the groups represented on the governance board will continue to be informed on a quarterly basis and provide strategic direction:

- Strategy
- Products/Brands/Regions
- Content Team
- MDM Team
- PMO
- |

Responsibilities

- 1. Receives updates on changes
- 2. Provides expert perspective on escalated topics
- 3. Facilitates consensus and decisions on strategic issues
- 4. Collaborates in digital content education and communication

Content governance board: roles and responsibilities

The head of the Content Governance Board should be introduced to lead the content governance board composed of a representative of each digital channel to leverage synergies and ensure consistencies across the organization

Role	Key responsibilities
Communications and change management	Corporate information dissemination, internal and external
Corporate Brand/Design	Brand compliance, visual design and consistency
Head of Content Governance	 Final decision maker for the governance model Leverage synergies and ensures consistencies across single governance models of each site (web channel) in the organization
UX/Content Team Lead	 Business vision, concept, and strategy Plan, direct, and coordinate content operations Formulate standards and policies Plan the use of tools and human resources
Managing Editor/Content Manager	 Brand compliance, copy and content Manage daily operations for iimplementation of vision, content lifecycle management, style guide, information architecture and overall quality Manage third-party and user-generated content sources
Technology	 Technology strategy and implementation for digital experience delivery
Business units	Corporate, product, service, and support content owners

Other (PMO): roles and responsibilities

Roles	Key responsibilities
Program Management	 Understand and gain agreement on the overall objectives, scope, risk, approach, budget, etc. Define, adopt and evolve the standard project management procedures that will be used to manage the project Coordinate with business, content operations and outside vendors to manage projects to completion Drive appropriate business process improvement and change management efforts
Performance Insight	 Provide metrics and analysis on digital content, user experience and customer feedback Provide guidance on how to integrate analytics and maximize data Develop and distribute dashboards Support change management efforts
Business Analysis	 Elicit, analyze, communicate and validate business requirements Facilitate changes to business processes and or policies Work with outside vendors and internal IT to develop applications and tools that meet customer and business needs Relate/convey Internet application trends to business owners

Other (IT): roles and responsibilities

Roles	Key responsibilities
System Administrator	 Represents technology on governance board to strategize content delivery methodologies Maintain content modules, content types, taxonomies, controlled vocabularies and presentation templates Control site process Provide user access Maintain workflows
Technology Architect	• Provide, adopt and evolve technology standards
System Administrator	Maintain infrastructure, upgrades, rollout
Technical Development and Support	 Application development UE Design for changes Performance and technical issue resolution and escalation
Quality Assurance	Testing and UAT on technical releases

Content Lifecycle & Reviews

Content strategy lifecycle: questions governance addresses

Content Governance

- What process should we use?
- To what standards must we adhere?
- Who is available to support this effort?

1. Assess:

- How is the experience and its content performing?
- What actions can be taken to improve performance?
- Who will take it?
- What issues exist around standards compliance?
- What corrective measures should be enacted?

2. Define:

- What business/customer outcomes are you trying to achieve?
- How will you know if you're successful? How will you measure?
- Who owns this content?
- Who is responsible for approving, creating, maintaining, and retiring this content?
- Are enough resources available?
- How long will this take?



Content strategy lifecycle: questions governance addresses

3. Define:

- What is the source of content?
- How will users access this content?
- What content should be created?
- What other touchpoints should be considered?
- How long should this content be valid?

4. Implement

- What template do we use?
- What standards should be followed as content is created?
- Will an agency support content creation?
- Do assets exist that we can reuse?
- Who will enter content into the CMS?
- How do we optimize for search?

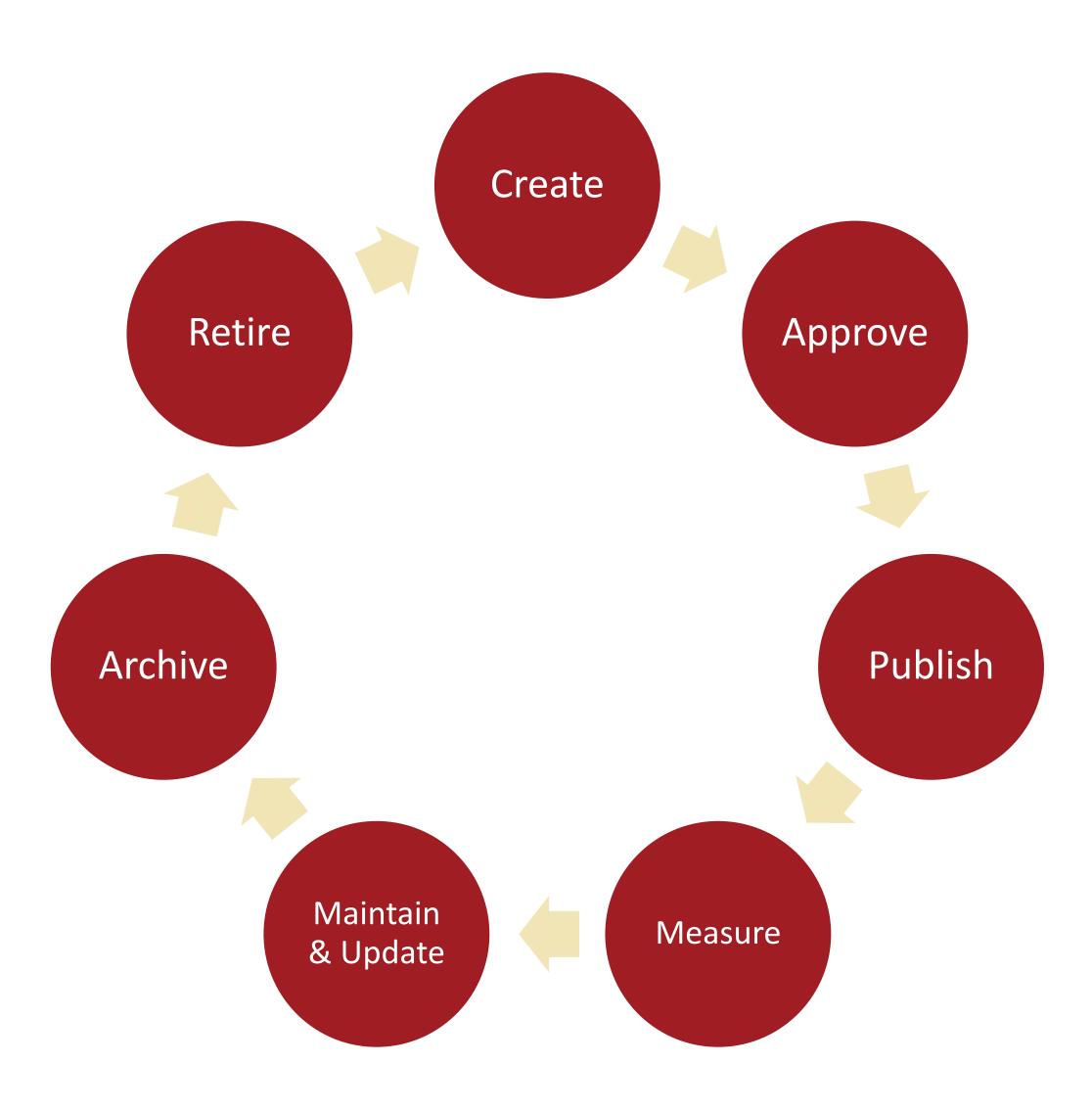
5. Optimize

- What testing is required before deployment?
- When will this content be published?
- At what intervals will updates be released?
- What is the measurement plan for content performance?
- When will this content be retired?



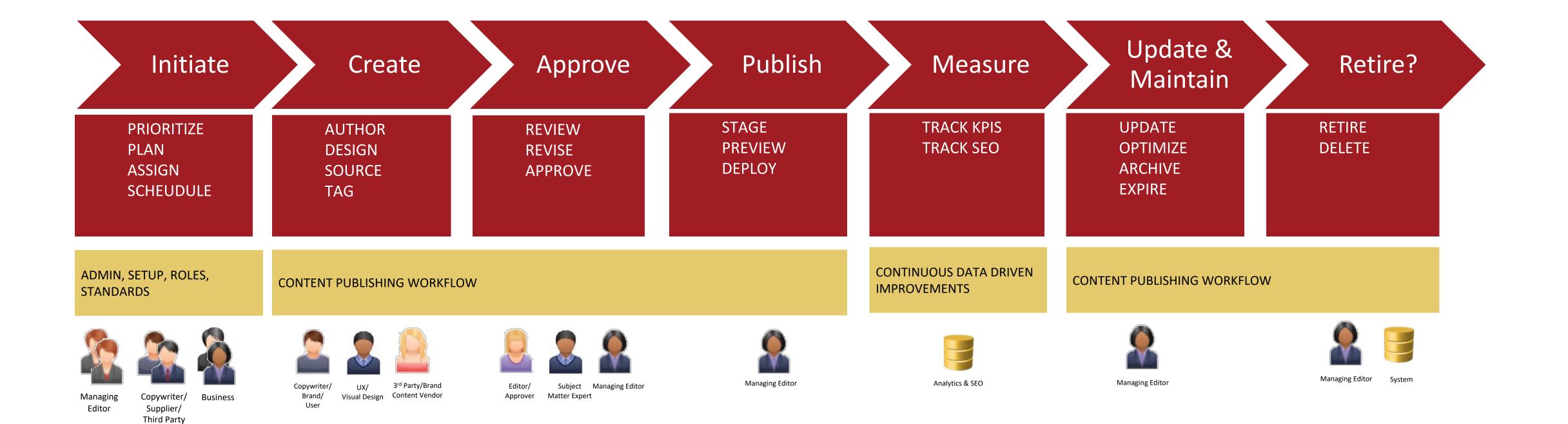
Generic content maintenance process

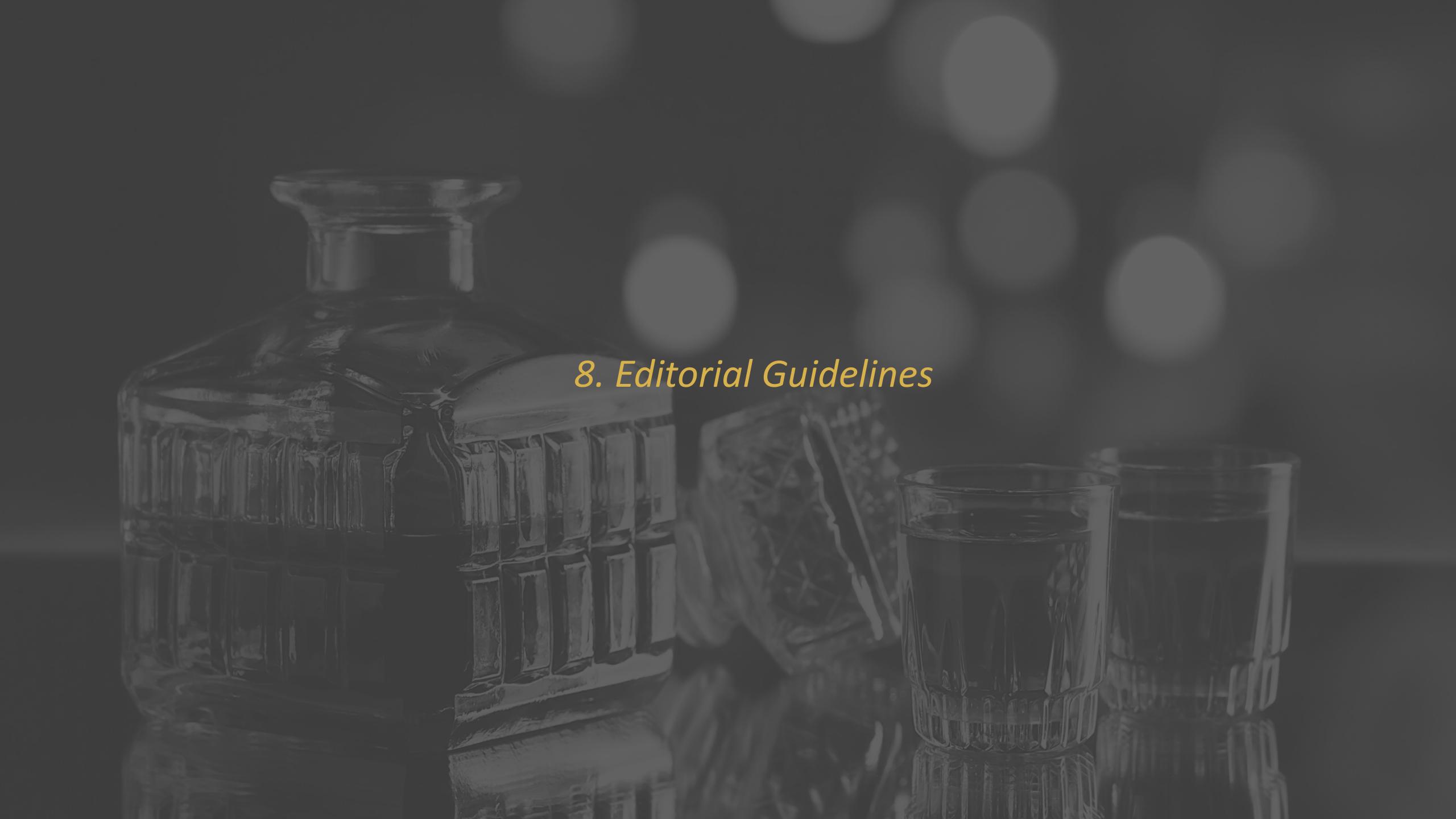
- 1. Create: Content will be provided from various sources, internally and externally
- 2. Approve: The mechanisms the content team and other approve content that is created for publication on the site via workflow approvals or moderation
- 3. Publish: Actually pushing content to the live site(s) after all approvals are met
- 4. Measure: Ascertaining which content is performing against KPIs or metrics and making plans for steps 5-7 accordingly
- 5. Maintain & Update: Making any updates to meet business needs or otherwise updating content to keep it fresh and relevant (subject to approvals as required)
- 6. Archive: Deciding when content is now longer applicable for presentation on the experience. This could be based on a timed review (quarterly, yearly, etc.), but can still be accessible in the system for potential future use
- 7. Retire: Determining when content is now longer relevant to the experience and will not be applicable I the future and retiring it completely.



Example content workflow

DEFINING YOUR PROCESS





Operationalizing a content strategy: 6 – 7

Inventoried client and intranet site Classifies all content by type and serves as the basis for future evaluations content to surface content types Prepares content recommendations and gap analysis Model all of the elements within each Defines digital structure to "liquefy" and create new content in the systems (CMS and DAM) content type Create a taxonomy and tagging strategy Enables tagging of content to support search, personalization, display, filtering, and reuse Develop a metadata and tagging schema Organizes metadata required for each asset to support use cases Surfaces functional gaps to support lifecycle Identify high-level content business Ensures adherence to Editorial Guidelines and Voice & Tone process from authoring to archive Guides reorganization to support content publishing Design a governance model for the Aligns organizational functions around content lifecycle content lifecycle Define the criteria for content evaluation Allows content decisions to be informed by business needs and optimization

Editorial guidelines use case for SGWS

- Establishes the National Example's brand voice to maintain consistency in tone throughout the various digital experiences
- Creates rules for crafting messaging and other content that remains faithful to this voice and tone
- Provides best practice recommendations on how to write digital elements such as browser titles, CTAs, error messages and more
- Provides general usage guidelines for producing content for the digital experience

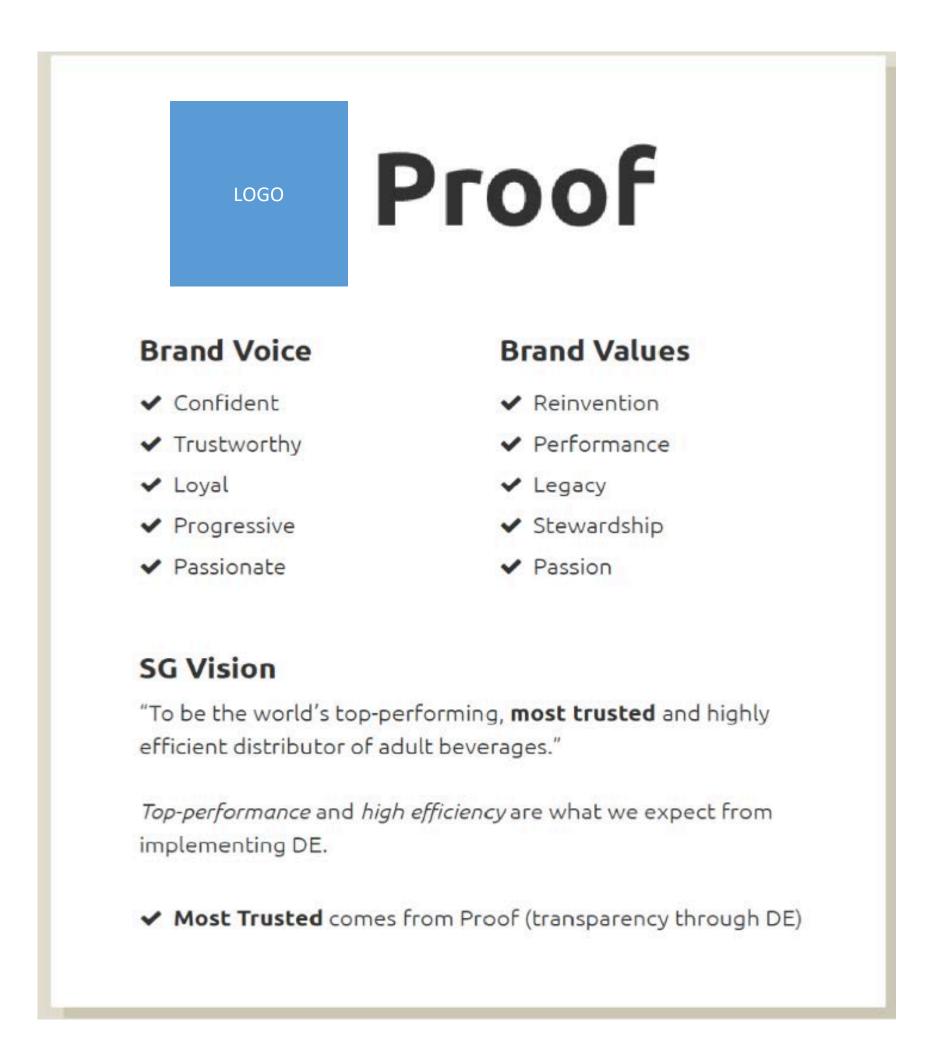
Editorial guidelines for SGWS

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Voice and tone

Brand Voice & Values



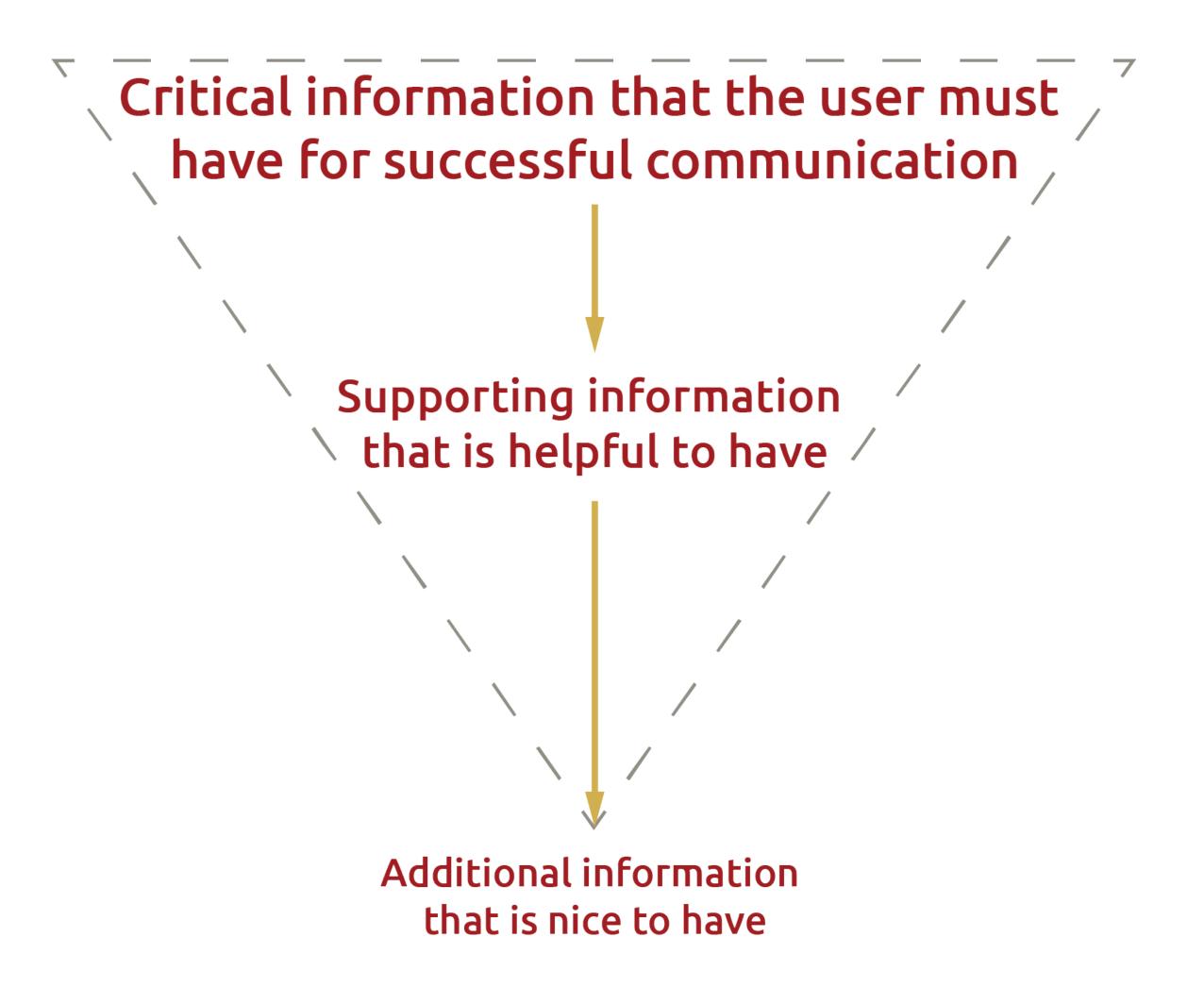
Voice Scale

Not	Here	Not
Cocksure	Confident	Restrained
Freewheeling	Trustworthy	Circumspect
Renegade	Loyal	Slavish
Revolutionary	Progressive	Staid
Emotional	Passionate	Stoic

User-centered writing recommendations

The way we write for interfaces shapes the users perception of our digital products. The editorial guidelines provide best practices on how to use language that enhances the experience:

- User-centered digital writing
- Labeling and nomenclature
- Usage and style
- Accessibility best practices





Continuing to operationalize the content strategy

Inventoried client and intranet site Classifies all content by type and serves as the basis for future evaluations content to surface content types Prepares content recommendations and gap analysis Model all of the elements within each Defines digital structure to "liquefy" and create new content in the systems (CMS and DAM) content type Create a taxonomy and tagging strategy Enables tagging of content to support search, personalization, display, filtering, and reuse Develop a metadata and tagging schema Organizes metadata required for each asset to support use cases Surfaces functional gaps to support lifecycle Identify high-level content business Ensures adherence to Editorial Guidelines and Voice & Tone process from authoring to archive Guides reorganization to support content publishing Design a governance model for the Aligns organizational functions around content lifecycle content lifecycle Define the criteria for content evaluation Allows content decisions to be informed by business needs and optimization

Prioritized steps to operationalizing governance model

- 1 Tag content and assets appropriately based on taxonomy
 - 2 Establish governance team sponsors, members and structure
 - 3 Hire managing editor and begin to set up content team
 - Determine mechanism to extract user facing product details for the experience (Product descriptions, names, etc.)
 - 5 Secure licensing agreements for third-party content
- 6 Incorporate third-party and UGC content into the experience subject to moderation

